

LCFF Budget Overview for Parents Template

Local Educational Agency (LEA) Name: Aspire Gateway Academy

CDS Code: 19-64733-0122614

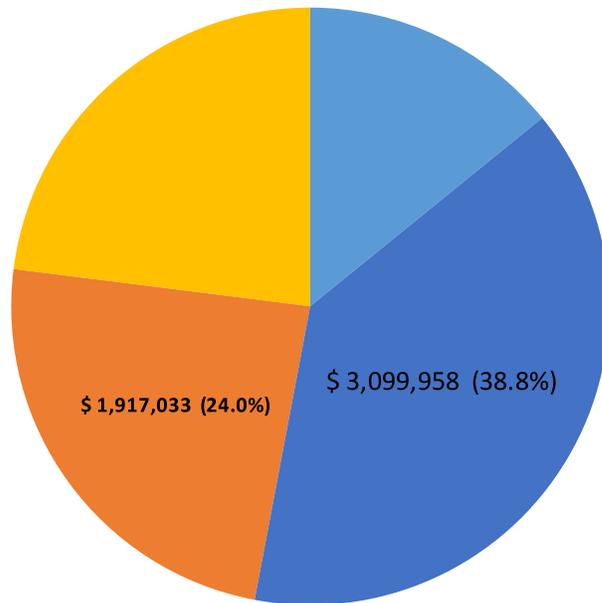
School Year: 2022 – 23

LEA contact information: David Cabrera
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323 249-5750

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2022 – 23 School Year

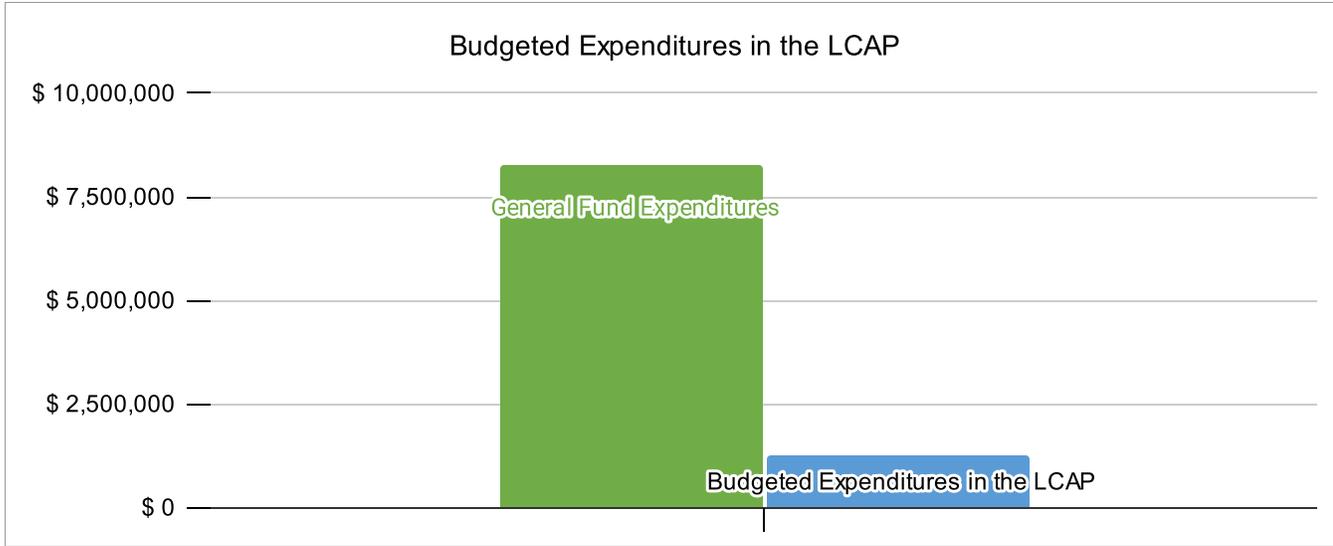
Projected Revenue by Fund Source



This chart shows the total general purpose revenue Aspire Gateway Academy expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Aspire Gateway Academy is \$7,982,617.00, of which \$4,228,861.00 is Local Control Funding Formula (LCFF), \$1,917,033.00 is other state funds, \$0.00 is local funds, and \$1,836,723.00 is federal funds. Of the \$4,228,861.00 in LCFF Funds, \$1,128,903.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Aspire Gateway Academy plans to spend for 2022 – 23. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Aspire Gateway Academy plans to spend \$8,286,311.00 for the 2022 – 23 school year. Of that amount, \$1,245,000.00 is tied to actions/services in the LCAP and \$7,041,311.00 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

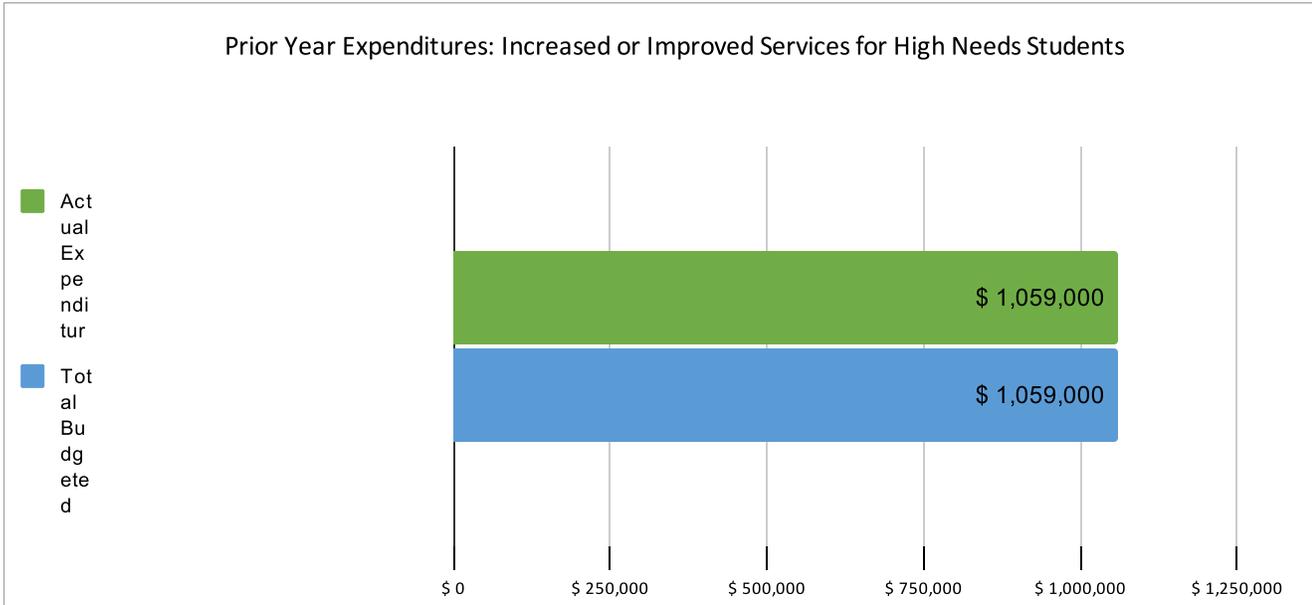
Salaries & benefits are included for the following positions: core teachers, specialist teachers (those not highlighted in the LCAP), instructional assistants, special education, after school program, campus operations (including front office, administration, facility, and cafeteria), substitute teachers, and stipends.

Operating expenses are included, but not limited to, the following: education and physical education materials, conferences & travel, education consultants, professional services, field trips, rent, utilities, food services, management fees (national office, regional office, authorizer, SELPA), insurance, interest, depreciation & amortization, and contributions to reserves.

Increased or Improved Services for High Needs Students in the LCAP for the 2022 – 23 School Year

In 2022 – 23, Aspire Gateway Academy is projecting it will receive \$1,128,903.00 based on the enrollment of foster youth, English learner, and low-income students. Aspire Gateway Academy must describe how it intends to increase or improve services for high needs students in the LCAP. Aspire Gateway Academy plans to spend \$1,245,000.00 towards meeting this requirement, as described in the LCAP.

Update on Increased or Improved Services for High Needs Students in 2021 – 22



This chart compares what Aspire Gateway Academy budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Aspire Gateway Academy estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2021 – 22, Aspire Gateway Academy's LCAP budgeted \$1,059,000.00 for planned actions to increase or improve services for high needs students. Aspire Gateway Academy actually spent \$1,059,000.00 for actions to increase or improve services for high needs students in 2021 – 22.

Supplement to the Annual Update to the 2021–22 Local Control and Accountability Plan

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Aspire Gateway Academy	David Cabrera, M.Ed., Principal	David.Cabrera@aspirepublicschool.org 323.249.5740

California’s 2021–22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided local educational agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. The following is a one-time mid-year report to the local governing board or body and educational partners related to engagement on, and implementation of, these Acts.

A description of how and when the LEA engaged, or plans to engage, its educational partners on the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP).

Our core values of Well-Being, Culture of Belonging, Community Partnership, Agency and Self Determination, and Joy bring our Vision to life and drive our actions each day including obtaining feedback from our educational partners. We routinely obtain feedback in three primary ways- Surveys, Community Forums, District/ Community Group Meetings- to incorporate our educational partners’ beliefs that guide our efforts from high-level perspectives to targeted recommendations. All priorities and goals, including LCAP goals and additional funding, were developed within the context of our core values. With additional funding, our needs remain the same but now we can increase efforts through intensity and or frequency.

Specifically, we met with our educational partners, ELAC, SSC, PAC, Lead Team Members, and with families in **June, August and September 2021** as we prepared to return to in-person learning. Our focus groups discussed safe, in person learning and ways to mitigate learning loss. Our educational partners emphasized the need to support related LCAP actions by increasing personnel to ensure the safety and well-being of staff and students. We funded additional positions for instructional support that provide interventions to increase English language proficiency, reading, mathematics, address social emotional needs, and arts education for all students. Again, we meet regularly with our educational partners through several venues to monitor our efforts and gather feedback.

A description of how the LEA used, or plans to use, the additional concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55 percent.

Our vision and core values are at the heart of all conversations. As additional funds became available we used our standing outreach efforts to obtain input from all aspects of our community- students, staff, parents, and community members.

Additional staff will accomplish the following.

1. Increase personnel to
 - reduce class sizes, especially in early grades
 - increase the intensity and frequency of interventions for our students through additional certificated and classified personnel
 - Multi-lingual support with an MLL Coordinator
 - increase access to enrichment and support initiatives and efforts
 - provide on-site substitute
 - provide wrap-around services
2. Increase mental health supports for students, staff and families through
 - counselors, psychologists
 - improved social emotional curriculum
 - increased access to mental health services
 - family workshops and resource centers
 - virtual school: independent study
 - social emotional professional development
3. Increase professional development
 - instructional coaching through additional site administration
 - implement new phonics curriculum
 - strengthen core instruction curriculum
 - virtual learning: independent study

4. Ensure facilities serve students optimally through
 - additional custodial staff
 - purchase equipment to augment health protocols at campus (eg. wall dividers, door stoppers, updated furniture)
5. Increase collaboration with outside organizations to assist with
 - services to students and families around mental health
 - intervention to mitigate learning loss
 - train staff in curriculum, SEL and academic

A description of how and when the LEA engaged its educational partners on the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.

As noted earlier, we routinely obtain feedback in three primary ways- Surveys, Community Forums, District/ Community Group Meetings- to incorporate our educational partners' beliefs that guide our efforts from high-level perspectives to targeted recommendations. Since the pandemic began, we have focused on physical and emotional safety for our students. Throughout this emergency response, we surveyed families (March 2021), conducted virtual meetings with ELAC (February, April, and May 2021), SSC (February, April, and May 2021), students (March 2021), staff (May and June 2021), and administration (August 2021) and corresponded via web-based tools as we prepared to return to in person learning. Our focus groups, listening meetings, and safety talks resulted in articulating the impact of distance learning on families, students, and staff including social emotional issues as well as academics.

It was especially important to ensure our community felt safe returning to in-person instruction. Consequently, we hired additional staff to help with sanitizing facilities. We knew from multiple meetings that our community members were impacted emotionally by the conditions of virtual learning and the pandemic itself. We dedicated time and financial support for increased access to mental health services via counselors, psychologists, outside agencies, and family resources. We worked to mitigate student learning loss through additional support staff, reducing class size and/or decreasing small group ratios as well as adding intervention programs, (ie. iReady, Zearn).

A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.

We built a strong distance learning program in SY 20-21 that prioritized social emotional learning, literacy instruction, and small group learning sessions in order to differentiate for student needs. We also built a strong attendance intervention program to support our students and families with class attendance over distance learning. All of our staff and students were provided with the necessary tools to engage in distance learning.

Thanks to the communication and structures we adopted during distance learning, we maintained a comparable attendance rate. We were able to continue communication efforts seamlessly when we returned to in-person instruction and engage our school community continuously. As funds became available we used our standing outreach efforts to obtain input from all aspects of our community- scholars, staff, parents, ELAC and SSC. Additionally, distance learning required that we learn, use, and implement technology to enhance instruction. When we returned, we maintained technology tools that enhance in-person instruction and provide consistent intervention, e.g. iReady, Zearn, Seesaw.

Despite additional funds, the most challenging area is staffing. It is difficult to hire for critical areas already in short supply. Returning to in-person instruction makes it more difficult. The availability of qualified personnel is limited, and many people are hesitant to return to the workforce, thereby reducing the pool of candidates.

Additionally, the substitute pool was difficult pre-pandemic for all districts. The situation is exacerbated by an increase in pandemic related absences. When staff members or their family members get covid, absences are extended until it is safe to return.

As a result, it is difficult to bring some actions to scale, e.g. provide interventions systematically. Consequently, we delineated a timeline of spending funds over the three years allotted. This first year will focus on academic learning loss, social emotional issues, and partnering with educational organizations for temporary support. Once we are post pandemic, we are hopeful that staffing difficulties will be resolved and we can hire qualified staff more easily.

A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA’s 2021–22 LCAP and Annual Update.

As noted in Prompt 1, we use our core values of Well-Being, Culture of Belonging, Community Partnership, Agency and Self Determination, and Joy to bring our Vision to life and to guide our plans and daily decisions. Our LCAP ([link](#)) reflects our core values as does our Safe Return and Continuity of Services ([link](#)), ESSER Expenditure Plan ([link](#)) and this Supplement. It is vitally important to align all plans and consequently, our spending to the same purpose, our vision, mission, and core values.

Pre pandemic we outlined our Instructional Approach, https://aspirepublicschools.org/discover_aspire/instructional-approach/ , which continues to serve us today as we navigate a once-in-a lifetime experience.

Equity Commitments, https://aspirepublicschools.org/discover_aspire/equity/

Core Values, https://aspirepublicschools.org/discover_aspire/

Instructions for the Supplement to the Annual Update for the 2021–22 Local Control and Accountability Plan Year

For additional questions or technical assistance related to the completion of the Supplement to the Annual Update to the 2021–22 Local Control and Accountability Plan (LCAP), please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction

California’s 2021–22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided local educational agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. Section 124(e) of Assembly Bill 130 requires LEAs to present an update on the Annual Update to the 2021–22 LCAP and Budget Overview for Parents on or before February 28, 2022, at a regularly scheduled meeting of the governing board or body of the LEA. At this meeting, the LEA must include all of the following:

- The Supplement to the Annual Update for the 2021–22 LCAP (2021–22 Supplement);
- All available mid-year outcome data related to metrics identified in the 2021–22 LCAP; and
- Mid-year expenditure and implementation data on all actions identified in the 2021–22 LCAP.

When reporting available mid-year outcome, expenditure, and implementation data, LEAs have flexibility to provide this information as best suits the local context, provided that it is succinct and contains a level of detail that is meaningful and accessible for the LEA’s educational partners.

The 2021–22 Supplement is considered part of the 2022–23 LCAP for the purposes of adoption, review, and approval, and must be included with the LCAP as follows:

- The 2022–23 Budget Overview for Parents
- The 2021–22 Supplement
- The 2022–23 LCAP
- The Action Tables for the 2022–23 LCAP
- The Instructions for the LCAP Template

As such, the 2021–22 Supplement will be submitted for review and approval as part of the LEA’s 2022–23 LCAP.

Instructions

Respond to the following prompts, as required. In responding to these prompts, LEAs must, to the greatest extent practicable, provide succinct responses that contain a level of detail that will be meaningful and accessible for the LEA's educational partners and the broader public and must, to the greatest extent practicable, use language that is understandable and accessible to parents.

In responding to these prompts, the LEA has flexibility to reference information provided in other planning documents. An LEA that chooses to reference information provided in other planning documents must identify the plan(s) being referenced, where the plan(s) are located (such as a link to a web page), and where in the plan the information being referenced may be found.

Prompt 1: *“A description of how and when the LEA engaged, or plans to engage, its educational partners on the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP).”*

In general, LEAs have flexibility in deciding what funds are included in the LCAP and to what extent those funds are included. If the LEA received funding through the Budget Act of 2021 that it would have typically included within its LCAP, identify the funds provided in the Budget Act of 2021 that were not included in the LCAP and provide a description of how the LEA has engaged its educational partners on the use of funds. If an LEA included the applicable funds in its adopted 2021–22 LCAP, provide this explanation.

Prompt 2: *“A description of how LEA used, or plans to use, the concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55 percent.”*

If LEA does not receive a concentration grant or the concentration grant add-on, provide this explanation.

Describe how the LEA is using, or plans to use, the concentration grant add-on funds received consistent with California *Education Code* Section 42238.02, as amended, to increase the number of certificated staff, classified staff, or both, including custodial staff, who provide direct services to students on school campuses with greater than 55 percent unduplicated pupil enrollment, as compared to schools with an enrollment of unduplicated students that is equal to or less than 55 percent.

In the event that the additional concentration grant add-on is not sufficient to increase the number of staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, describe how the LEA is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Prompt 3: *“A description of how and when the LEA engaged its educational partners on the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.”*

If the LEA did not receive one-time federal funding to support recovery from the COVID-19 pandemic and the impacts of distance learning on students, provide this explanation.

Describe how and when the LEA engaged its educational partners on the use of one-time federal funds it received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on students. See the COVID-19 Relief Funding Summary Sheet web page (<https://www.cde.ca.gov/fg/cr/relieffunds.asp>) for a listing of COVID-19 relief funding and the Federal Stimulus Funding web page (<https://www.cde.ca.gov/fg/cr/>) for additional information on these funds. The LEA is not required to describe engagement that has taken place related to state funds.

Prompt 4: “A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.”

If an LEA does not receive ESSER III funding, provide this explanation.

Describe the LEA’s implementation of its efforts to maintain the health and safety of students, educators, and other staff and ensure the continuity of services, as required by the federal American Rescue Plan Act of 2021, and its implementation of the federal Elementary and Secondary School Emergency Relief (ESSER) expenditure plan to date, including successes and challenges.

Prompt 5: “A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA’s 2021–22 LCAP and Annual Update.”

Summarize how the LEA is using its fiscal resources received for the 2021–22 school year to implement the requirements of applicable plans in a manner that is aligned with the LEA’s 2021–22 LCAP. For purposes of responding to this prompt, “applicable plans” include the Safe Return to In-Person Instruction and Continuity of Services Plan and the ESSER III Expenditure Plan.

California Department of Education
November 2021

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Aspire Gateway Academy	David Cabrera, School Principal	David.Cabrera@aspirepublicschool.org 323.249.5740 Ext. 16903

Plan Summary 2022-23

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Aspire Gateway Academy (AGA) is a Tk -5 school located in South Gate, and chartered through the Los Angeles Unified District (and the California Department of Education) through its charter authorization process, as well as the Public School Choice resolution. Aspire believes in a small school model, so there are two Aspire Tk-5 schools on our larger, beautiful campus (Azalea) that serve nearly 700 students combined. The school currently serves 350 students in grades transitional kindergarten through 5th grade. The school’s demographic profile is 95% Hispanic/Latino, with 88% of the student body eligible for the free and reduced-price meals program. In the 2021-2022 school year, 23% of the students were English Language Learners and 9% were Students with Disabilities.

The school has been successful in many different ways and is cognizant of our students’ differing needs. Prior to our school’s closure, in 2019, AGA was thrilled to be recognized by Innovated Public Schools as a top LA County Public Schools for Underserved Latino Students in both English and Math. Innovate Public Schools, recognizes schools that are beating the statewide average for low-income Latino or African American students in one or more factors including math and reading scores, and college eligibility rates, while maintaining low suspension rates. We attribute our school accolades to our diverse group of innovative and creative educators teaching our students!

Aspire Gateway Academy is committed to providing our scholars with a rigorous core curriculum, a well-trained staff, high expectations, extended instructional hours, personalized learning opportunities, and early access to college-preparatory experiences. We work to ensure our scholars become voracious, self-motivated, competent and lifelong learners, and to prepare them not only for college but also the challenges of the 21st Century.

At Aspire Gateway we foster and build on the Aspire Public Schools culture of College For Certain. Beginning in kindergarten, students are informed and inspired to succeed in high school and attend college. Classrooms are named after universities with the year the class will graduate from college above the door. Teachers and principals proudly share their college going experiences, diplomas and challenges. Through Aspire’s schools, students are given the will, the skills and the habits of mind to attend college and succeed in life by becoming self-motivated, competent, and lifelong learners.

At the start of the year, our leadership team worked together as a school community to finalize the stages to rewrite our vision and mission statement.

ASPIRE GATEWAY ACADEMY VISION:

At Aspire Gateway Academy we empower one another to reach our greatest potential and become active members of the community.

ASPIRE GATEWAY ACADEMY MISSION:

At AGA, life long learners construct knowledge and thrive in a nurturing environment through belonging, inclusion and strong family partnerships.

A description of successes and/or progress based on a review of the California School Dashboard (Dashboard) and local data.

In the 2021-2022 School Year, Aspire Gateway was able to fully reopen and offer in-person instruction. Due to COVID and school closures, we do not have current CA School Dashboard data to report on. However, utilizing a variety of data sources, we have identified the following areas as successes:

On-Campus Student Experience:

With a full return to in person learning, our academy worked diligently to create a welcoming and safe learning environment. We sought to make students feel connected, celebrated, and safe on campus. As such we are proud that our student survey data reflected our work.

- 91% of our scholars felt connected to at least one adult at school (14% growth from previous year.)
- 83% also felt that they felt connected to other students at school (11% growth from last year).
- 93% of our scholars shared that they did not experienced bullying as a result of their race/ethnicity or gender or online bullying.
- 86% of students felt that they can get along with students different from them.
- 83% felt that when others disagree with them that they were able to respectful of others views.
- 62% of our students felt they could master the hardest topics in their class (compared to 47% of students in the district average)
- 74% of students felt capable of learning anything. (compared to 66% of the students average from our district)

Family Engagement:

While the 21-22 school year had limitations to family events, we were proud of the partnerships our team created with our families.

- 92% of our families felt that their child was getting a good education at Aspire Gateway Academy (8% growth from previous year).
- 91% of our families felt that their school conferences and materials better equipped them to support their child at home.

- 91% of our families felt comfortable discussing their child's needs with their teacher and/or other school staff. (7% growth).
- 90% felt that the school provided opportunities for involvement (7% growth from previous year)
- 91% of our families would recommend Aspire Gateway Academy to other families in our community.
- 94% of our families shared that their child was excited about coming to school (7% growth from previous year).
- 94% feel the school provides a safe environment for their child.

Suspension and Expulsion Rates:

- Aspire Gateway Academy has maintained a 0% suspension and expulsion rate. Our academy continues to use PBIS practices and strategies to guide our school wide behavior supports. With a focus on positive behavior, we celebrate student success on a daily basis. In addition to PBIS, our academy also uses restorative practices as an alternative to suspensions.

Academic Growth as Measured by Internal Data:

Aspire Gateway Academy has utilized internal data to measure student growth in both ELA and Math. With a district wide change to utilize iReady as our standards-based assessment that measures proficiency on all grade levels standards we have been able to identify areas of success. Math internal data showed that we started the school year with only 3% of our students starting on or above grade level. According to our local data we saw academic growth with 22% of our students moving into grade level. Similarly in ELA, we saw that only 10% of our students began the school year on grade level, we were able to finalize the year with 30% of our student finishing on or above grade level.

Reflections: Identified Need

A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

Due to COVID and school closures, we do not have current CA School Dashboard data to report on. However, utilizing a variety of data sources, we have identified the following areas of need:

Attendance and Engagement:

Due to the ongoing pandemic, our academy saw attendance be impacted significantly. Our attendance data has dropped significantly from 98.1% to 89.7% and our chronic absenteeism rate has increased from 6.7% to 38.4%. While we understand the impact the pandemic has had in our community, there were many students missing instructional minutes this year. We still have significant gaps with student who have missed school.

Academic Needs:

Although we are proud of the academic growth from our students in the 21-22 school year, Aspire Gateway Academy also recognizes that there is still unfinished learning that took place during the pandemic that will need to be accelerated. According to our local data, iReady, we saw that our only 10% of our scholars were at or about grade level in ELA. Our final end of year assessment showed that 30% of our students will finish the year on grade or above grade level. However, 25% of our students are two or more years behind. In Math, we went from 3% to 22% of students finishing the year on grade level or above while 26% of students are still two or three years below grade level. We are proud of decreasing the number of students who were significantly below grade level in both areas, we recognize that we have much more work to do. Through our coaching sessions, whole school alignment, and data analysis, Aspire Gateway Academy will work to address academic gaps. Our team is also committed and focused on also in addressing sub group performances. We will continue to incorporate sub group data analysis and reflections in all of our data talks. In addition to data analysis, progress monitoring will continue to occur throughout the year to ensure that we are measuring and tracking student growth. We also plan to continue utilizing DIBELS to ensure that our students have a strong sense of reading foundational skills. In the area of mathematics, Aspire Gateway Academy recognizes a need in the performance of our subgroups. We will focus on ensuring that we have a subgroup analysis in our math data talks. We also plan to continue to prioritize fact fluency as part of our math block. In order to continue to support our English language learners, we will also identify key strategies for integrated ELD in the area of math.

SEL:

While our academy has begun to develop knowledge around integrating our new SEL curriculum, RULER, we find a need to develop a strong rollout for the 22-23 school year. We recognize that when SEL is a separate block, it often emphasizes compliance rather than true social-emotional learning. Through professional development and coaching from Yale Center for Emotional Intelligence, we aim to ensure that we support all of our students in the return to in person learning. Our team is working to rollout a new SEL curriculum, RULER, which was developed at Yale Center for Emotional Intelligence.

On-Campus Student Experience:

While we are excited to see that our student data showed growth in students feeling connected with adults and peers, student data also showed a need to address the feeling of being excluded from activities. Data showed an 8% drop from previous year (82% felt did not feel excluded). We also saw that 74% of our students did not feel they were being made fun or named called. Which was 10% lower than previous year. In response to students experience we plan to develop new models of inclusion and kindness in our student recess.

LCAP Highlights

A brief overview of the LCAP, including any key features that should be emphasized.

Through stakeholder input via surveys and community forums along with the work of our leadership team, our K-6 Teachers, our support staff, and varying levels of internal and external student data, Aspire Gateway Academy will focus its attention on re-establishing key school practices in a new context, deepening understandings of academic rigor, piloting new SEL curriculum to support student needs, develop a community and continue to engage stakeholders in meaningful ways. Moving into the 22-23 school year, we are maintaining these areas of focus through:

Goal 1: Academic Acceleration: We will ensure all scholars are meaningfully engaged in rigorous, standards-aligned, culturally responsive academic programming.

- Continue to provide rigorous and purposeful professional development to our educators
- Develop and enhance our intervention supports by adding additional Intervention Instructors
- Continue to develop our culturally responsive practices through professional development
- Purchasing of additional hands-on materials to support academic acceleration
- Redesigning of classroom environments that support learning and promote inclusion
- Continue to develop our SWD program with professional development and supports from Building Blocks
- Continue to strengthen our ELD supports and curriculum

Goal 2: Reopening - We will cultivate communities that foster inclusive, joyful, and safe learning environments

- Holding of monthly parent workshops
- Provision of opportunities for all stakeholders to assess sense of belonging and the level of social and emotional support at the school
- Strengthen our family partnership and engagement with hiring a full-time parent coordinator
- Re-establish school wide culture and practices around “college for certain”
- Develop and re-establish our PBIS practices
- Purchase of technology for the classrooms
- Provision of professional development in hybrid learning to all staff
- Following the guidance from the LA County Department of Health

Goal 3: Resilience-We will ensure all scholars have access to a team of diverse, effective, and thriving professionals who are developed and supported to show up their best and enact culturally responsive and anti-racist practices

- Continue professional development around Anti-Racism work
- Coaching around developing culturally responsive lessons
- Development and implementation of new SEL curriculum (RULER)
- Continue to implementation of social skills groups
- Continue to implement restorative practices

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

Engaging Educational Partners

A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.

At Aspire Gateway Academy, we believe that the partnership between the school and all stakeholders is vital to the success of all students. AGA has navigated through multiple pathways to engage stakeholders. Throughout our LCAP development process, we consulted with the following stakeholders:

- Annual Family Survey – This survey was administered in March of 2022. Using our internal family communication platform our families completed our annual digital survey. The survey included statements for families to evaluate such as: “The school provides a safe environment for my child,” “School conferences and materials better equip me to support my child, at home, with school work,” and “I feel welcomed and connected to my child's school.”
- Annual Student Survey – This survey was administered in March of 2022 to all students in grades 3-5, and it included statements for students to evaluate such as: “This teacher often takes time to make sure I understand the material,” “I feel a sense of belonging at my school,” and “People of different cultural backgrounds, races, and ethnicities get along well at my school.”
- Annual Teammate Survey – This survey was administered to all staff members in February of 2022, and 100% of the staff completed it. It included questions such as “My manager gives me effective feedback that helps me improve my work,” “My principal ensures the admin team deals with student discipline effectively and in a timely manner,” and “My principal is the instructional leader at my site.”
- SSC and ELAC meetings – Our SSC and ELAC met quarterly this past year (2021-22) on zoom, and parents had the opportunity to discuss student growth, successes, and challenges. Parents shared what was and was not working about our reopening school year and what supports their children needed, and parents provided feedback on LCAP goals.
- Conchas with the Principal — These meetings took place every month this past year, providing families with the opportunity to give input on the work happening at the school and our LCAP goals for the coming year.
- Staff Meetings – Staff meetings took place every week, and staff members consistently analyzed data related to student academic success, attendance, and social-emotional supports and belonging.
- Lead Team Meetings—The leadership team met every week to plan for the leading of professional development for the entire staff, driving decisions around academic and social-emotional supports and needs.
- our regional special education staff routinely consult with SELPA regarding students with special needs.

A summary of the feedback provided by specific educational partners.

During consultations we collaborate with our SELPA representatives on a regular basis. We connect with our Charter Operated Programs Program Specialist on a monthly basis to discuss specific cases, review IEP compliance, review training opportunities, and understand

general updates shared by the SELPA. At Aspire Gateway Academy we consult with students, families, and staff members, a few trends emerged and influenced the creation of the LCAP for the coming year. Those trends include:

Feedback from Parents:

- Ensuring students are safe at school.
- Strengthening our student supervision during recess and lunch.
- Continued offering of parent workshops.
- Support with academic intervention.
- Increased offerings of social skills groups and social-emotional supports for students.
- Continue to offer enrichment opportunities.
- Strengthen communication between teachers and parents
- Continue to incorporate technology
- Offer tutoring and supports for student academic growth
- Provide more opportunities for enrichment programs for students

Feedback from Students:

- Create opportunities to describe feelings
- Continued supports to foster a sense of belonging at school.
- Support with resolving issues at school.
- Develop self-motivated
- Fun activities at school.

Feedback from Staff Members (certificated and classified):

- Continue to develop intervention supports and student needs
- Provide additional planning time and opportunities to collaborate with others educators.
- Continue to develop supports around technology and access
- Strengthen school relationships with families to bridge the home-school connection
- Opportunity to continue to develop our team's work around antiracism.

- Develop a welcoming and empowering spaces

A description of the aspects of the LCAP that were influenced by specific input from educational partners.

Stakeholder input addressed the following areas:

Our current LCAP goals are (1) We will ensure all scholars are meaningfully engaged in rigorous, standards-aligned, culturally responsive academic programming, (2) We will cultivate communities that foster inclusive, joyful, and safe learning environments, and (3) We will ensure all scholars have access to a team of diverse, effective, and thriving professionals who are developed and supported to show up their best and enact culturally responsive and anti-racist practices.

- Continue to provide rigorous and purposeful professional development to educators (Goal 1)
- Specialized attention to the actions, services, and supports for students adding English and the development of English and bilingual language proficiency. (Goal 1)
- Effectively implement MTSS focused on CCSS, core instruction, differentiated learning, student-centered learning, individualized student needs, and the alignment of systems necessary for all students' academic, behavioral, and social success. (Goal 2)
- Development of welcoming and culturally responsive classroom environments (Goal 3)
- Strengthen our family partnership and engagement (Goal 2)
- Development and implementation of new SEL curriculum (Goal 3)
- Development of technology use and implementation in our instructional practice (Goal 1)
- Development and enhancement of our intervention supports to address instructional lost during school closure (Goal 1)

Goals and Actions

Goal 1

Goal #	Description
1	We will ensure all scholars are meaningfully engaged in rigorous, standards-aligned, culturally responsive academic programming.

An explanation of why the LEA has developed this goal.

With our return to in person learning for the 2021 - 2022 school year, our team was focused on reestablishing our academic program that is not only rigorous, but standards aligned and culturally responsive in order to accelerate learning for our students. Throughout the 2021-2022 school year, we heard from our stakeholders that when we return to in-person instruction, scholars will need extra support to accelerate learning from a year of online instruction. As such we dedicated resources to provide a data driven intervention program with a focus on our scholars furthest from the center. The intention of this goal and all goals found in this year's LCAP, is to transform the disproportionate outcomes we see in our education systems, and which were exacerbated by the disproportionate learning loss and trauma experienced during the pandemic. When combined with our organizations' anti-racist Core Values, these Goals and Actions will drive us to achieve greater racial, social, and gender equity across our school and communities.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
4.a SBAC ELA To be completed following 2021 SBAC results	2019 SBAC DFS NA Due to COVID-19 All: insert baseline African American: insert baseline English Learners: insert baseline	2022 results pending			To be completed following 2022 SBAC results

	Latinx: insert baseline SPED: insert baseline				
4.a SBAC Math	2019 SBAC DFS NA Due to COVID-19 All: insert baseline African American: insert baseline English Learners: insert baseline Latinx: insert baseline SPED: insert baseline	2022 results pending			To be completed following 2022 SBAC results
4.c % of EL students making progress toward ELPAC proficiency	32.7% (49 Students)	ELPI data is unavailable until 2023. Instead we will use the ELPAC as a measure for our EL students.	ELPI data is unavailable until 2023. Instead we will use the ELPAC as a measure for our EL students.	ELPI data is unavailable until 2023. Instead we will use the ELPAC as a measure for our EL students.	Medium = 45% to less than 55%
4.c % of EL students making progress toward English proficiency based on ELPAC assessments	We revised this measure based on the lack of ELPI data until 2023. Baseline and Year 1 Outcome are the same.	2021 ELPAC percentages are: Level 1: 26.87% Level 2: 46.27% Level 3: 23.88% Level 4: 2.99%			2023 ELPAC percentages are: Level 1: 12% Level 2: 35% Level 3: 33% Level 4: 20%
4.d EL Reclassification Rate	16.7%	Currently published on DataQuest : 2.6%			25%

1.b: Sufficient Access to Standard-Aligned Materials	100% of students will have access to standard- aligned materials	100% of students have access to standard aligned materials			100% of students will have access to standard- aligned materials
2.a: Implementation of academic content and performance standards	100% of classrooms will use standards aligned curriculum and materials	100% of classrooms use standards aligned curriculum and materials			100% of classrooms will use standards aligned curriculum and materials
2.b: How program and services will enable EL students to access CCSS and ELD standards for gaining EL proficiency	100% of English Language Learners participate in CCSS aligned ELD during designated and integrated ELD	100% of English Language Learners participate in CCSS aligned ELD during designated and integrated ELD			100% of English Language Learners participate in CCSS aligned ELD during designated and integrated ELD.
p. 8 Other academic outcomes (STAR, DIBELS, etc)	STAR Reading: 42.3% at or above grade level STAR Math: 45% at or above grade level	We no longer administer the STAR assessment	We no longer administer the STAR assessment	We no longer administer the STAR assessment	We no longer administer the STAR assessment
p. 8 Other academic outcomes (STAR, DIBELS, etc)	We began using iReady assessments in the Fall of 2021. Baseline will be the same as Year 1 Outcome.	iReady Reading: 30% reading at or above grade level iReady Math: 22% at or above grade level			65% reading at or above grade level on I-Ready assessment 65% at or above grade level on I-Ready Math assessment

Actions

Action #	Title	Description	Total Funds	Contributing
1	Hiring additional instructional assistants	Aspire Gateway Academy will expand their instructional assistant team. Aspire AGA will continue use our additional temporary instructional assistants. Instructional assistants will support in classroom with student small group support, support grade level educators in managing livestreaming lessons, and provide supports to students participating in distance learning. The instructional assistants particularly helped with small group intervention and applied i-Ready data as formative assessments.	\$160,000; \$20,000 (existing IAs to support/train), \$20,000 (M&S)	Y
2	Hiring Intervention Specialist (discontinued)	Aspire Gateway Academy will expand their Intervention Program by increasing the number of Intervention Specialists from the current one to three. All three Education Specialists will be fully credentialed and highly qualified. By adding a third Intervention Specialist AGA will be able to provide strategic academic supports to address the academic impact caused by our recent school closure. They will provide supports to our Kindergarten to 5th grade scholars. Aspire AGA will use stimulus funds to hire additional temporary Intervention Specialist team	\$130,000, \$62,000 (existing IS to support/train), \$20,000 (M&S)	N
3	Technology	Purchasing computers and streaming equipment to support simultaneous learning. Technology lessons learned during Distance Learning continues in the classroom by informing teachers quickly/real time, pulling data for analysis.	\$48,000; \$32,000 (digital software)	Y
4	Hiring Education Technology Specialist	Aspire Gateway Academy will hire a technology specialist. AGA will use LCFF funds to hire a temporary ETS to support with livestreaming, technology implementation, tech assessment, and develop our 21st century program. By adding a Education Technology Specialist Aspire Gateway Academy will continue to bridge new Distance Learning practices into our reopening work.	\$90,000	Y

5	iReady	Purchasing of iReady tools in order to support our school teams in determining students current progress and with creating next steps to support academic acceleration.	\$10,000	Y
6	Professional Development	<p>Aspire Gateway Academy will engage in professional development focused on:</p> <ul style="list-style-type: none"> ● Data analysis: ELA and Math while also looking at student subgroups. ● Student strategies to support in ELA and Math ● Simultaneous Teaching ● Student subgroup support ● Culturally Responsive teaching ● Development of culturally responsive and inclusive classroom environment ● Delivery of Designated ELD curriculum: EL Achieve ● English Language Learner support across content areas. 	Alternate funding	N
7	Culture & Climate	<ul style="list-style-type: none"> ● 95% of scholars in 3rd – 5th grade say they feel safe at school ● Purchase new classroom furniture that promotes inclusion and promotes flexible seating. 	\$20,000; \$125,000 (Dean)	Y
8	<p>Hire supporting Roles:</p> <ul style="list-style-type: none"> ● Additional Dean of Instruction ● On-Site Substitute Teachers 	<ul style="list-style-type: none"> ● The addition of a dean of instruction will help teachers analyze and disaggregated assessment data from end unit assessments to provide ongoing best practices and lead intervention supports. Additional dean will allow our school to have a dean leading our Math and another leading our ELA programing, coaching, and intervention supports. ● On-Site Sub will play an integral part of supporting targeted student groups/sub-groups while supporting classroom teachers in delivering instruction during teacher leave. 	\$125,000; \$170,000 (OSS)	Y

Goal Analysis for 2021-22 LCAP Year

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

In the 2021-2022 school year, we were able to realize our Annual Focus and develop our planned actions. Our academy was able to use i-Ready data to develop an understanding of student and schoolwide needs. Our Intervention specialist and instructional assistants supported in classrooms with student small group support using i-Ready data.

It is important to note that the pandemic and variant waves disrupted instructional programming. Notably, we experience a high number of absences with both students and staff. This year, we experienced a record number of absences with staff and students due to illness that has also gotten in the way of consistent progress. We experience an increase in student chronic absenteeism. Our professional development was also limited to virtual trainings, which limited our educators to engage in professional development outside of our on campus PDs.

Our action to purchase new classroom furniture that promoted inclusion and flexible seating was also placed on hold this school year. Due to global shortages and delivery delays, our academy had limited classroom purchases.

In addition, we hired two on-site substitute educators to support our classrooms. Due to the pandemic, policy changes, and staffing shortages our academy hired two qualified educators to develop instruction whole class and small group as well. Substitute teachers were able to fill vacancies caused by leave of absences. As such, our instructional program was able to continue.

To compensate for absences of faculty and staff, we provided stipends for planning sessions during breaks, weekends, and beyond normal instructional days. We also reconfigured our planning calendar to provide teams opportunity to meet with the instructional leadership team and one another for planning, data analysis, and the opportunity to adjust pacing calendars.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

We experienced challenges related to absences of faculty, staff, and students this year. Our ADA suffered throughout the year. Additionally, we had staffing shortages caused by COVID policy changes and medical leaves. Fortunately, with the additional hires of two on-site substitute teachers and our intervention team we were able to sustain the integrity of our program.

An explanation of how effective the specific actions were in making progress toward the goal.

The actions that were most impactful were the hiring of instructional assistants to support our intervention program. This supported student growth in ELA. The percentage of students on or above grade level did not reach 65%, however, the students did demonstrate growth in this

academic school year. We started the year at 10% and ended at 30% of our student finishing the school year at or above grade level standards. We are excited to continue to develop our program and strengthen our student supports for the 22-23 school year.

Hiring our Educational Technology Specialists supported our transition from distance learning to in-person instruction with a hybrid model of instruction. Our Ed Tech has helped ensure our school is continuing to develop our 21st-century program and ensure our academy is equipped with the latest technology to support learning and tech assessments.

Aspire Gateway Academy used funds to hire two temporary on-site substitute teachers. Having an on-site substitute teacher provided consistency to teachers and students in the event that a teacher was absent. The on-site substitute became familiar with school culture and expectations and therefore was better suited to support students. The on-site substitute was also able to support teacher coverage for things such as data cycle meetings, IEP meetings, SST meetings, 504 meetings, observing other teachers, and having planning days. The on-site substitute teacher was able to deliver high-quality instruction in the absence of the classroom teacher because they attended professional development, and team planning meetings and teachers had the opportunity to communicate directly with the classroom teacher in preparation for their absence. We utilized on-site substitute teachers when there was no need for coverage as additional support in classrooms. On-site substitute teachers were able to provide student support with academics and in-class intervention groups.

Aspire Public Schools purchased the diagnostic assessment tool “iReady” in order to support our most vulnerable students who need robust progress monitoring to intervene academically. iReady is a contributing cost meant for low-income, MLL, and/or foster youth. The purchase of “iReady” in conjunction with professional development support for staff was beneficial this school year. Teachers were guided by the iReady team to understand how to navigate reports and plan groups for students. Teachers were able to support students in both Math and ELA using iReady, the school was able to see progress for all students, subgroups, and grade levels.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

While we experienced success during a challenging year, we realize there are changes to be made for the following school year. We plan to take the following actions:

- We revised our EL data from the ELPI to ELPAC data and the STAR assessment to iReady in Measuring and Reporting.
- Continue to support our students and staffing needs, we will continue to hire two on-site substitute teachers. Educators will strengthen our instructional program by limiting instructional disruptions and providing intervention groups when not delivering whole-class instruction.
- With the discontinued intervention specialist role (Action 2). We added a Dean of Instruction (Action 8) to strengthen and lead our intervention program. Consequently, our Dean of Instruction will support educators in analyzing and disaggregated assessment data and provide coaching support.
- Augmenting systematic interventions using an RTI model in ELA and Math to address tier 2 and 3 needs.

- alignment of all student academic and behavior support systems, including the SST process, under the umbrella of MTSS
- Target the needs of MLL students to increase proficiency in ELA/Math and increase reclassification rates, through a continued focus on professional development and coaching based on data analysis of student progress in our designated and integrated ELD program.

Goal 2

Goal #	Description
2	We will cultivate communities that foster inclusive, joyful, and safe learning environments

An explanation of why the LEA has developed this goal.

In our second goal, we will focus our attention on social-emotional and well-being of our scholars as we welcome everyone back to campus. We will continue our efforts put in to place this year to ensure our site is a safe place for staff and scholars and all safety and health protocols are being followed. We will emphasize our SEL program for both adults and students alongside a culturally responsive MTSS program.

The intention of this goal and all goals found in this year's LCAP, is to transform the disproportionate outcomes we see in our education systems, and which were exacerbated by the disproportionate learning loss and trauma experienced during the pandemic. When combined with our organizations' anti-racist Core Values, these Goals and Actions will drive us to achieve greater racial, social, and gender equity across our school and communities

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
6.c Student Sense of Safety and School Connectedness as a Percentage	81% of students in 3rd- 5th grade report feeling safe at school according to our student survey.	87% of students in 3rd- 5th grade report feeling safe at school according to our student survey.			95% of students in 3rd- 5th grade will report feeling safe at school according to our student survey.

6.a Student Suspension Rates as a Percentage	All: 0% African American: 0% English Learners: 0% Latinx: 0% SPED: 0%	All: 0% African American: 0% English Learners: 0% Latinx: 0% SPED: 0%			All: 0% African American: 0% English Learners: 0% Latinx: 0% SPED: 0%
5.b Chronic Absenteeism Rate as a Percentage	All: 6.4% African American: 0% English Learners: 4.3% (3 students) Latinx: 6.3% (23 students) SPED: 9.7% (3 students)	All: 39% African American: 0% English Learners: 43% (35 students) Latinx: 38.2% (131 students) SPED: 34.4% (11 students)			All: 4% African American: 0% English Learners: 2% Latinx: 4% SPED: 5%
3.a: Efforts we make to seek parent input on making decisions	83% of parents responded Strongly Agree or Agree to the family survey question "I am encouraged to share my opinion and feedback in the school decision making process."	81% of parents responded Strongly Agree or Agree to the family survey question "I am encouraged to share my opinion and feedback in the school decision making process."			93% of parents responded Strongly Agree or Agree to the family survey question "I am encouraged to share my opinion and feedback in the school decision making process."
3.b: How we will promote parental participation in programs for EL,	Maintain or increase the number of opportunities for parent engagement and participation in	Maintained a monthly coffee with the principals across the school year (10+			Maintain or increase the number of opportunities for parent engagement and participation in

Low-Income, and Foster Youth 3.c: How we will promote parental participation in programs for students with special needs?	programs for students with special needs, English Learners, Low-Income, and Foster Youth.	parent attend virtually.) Held our SSC and ELAC virtually with 10+ parents attending. (SSC 4 virtual meetings, ELAC 4 virtual meetings)			programs for students with special needs, English Learners, Low-Income, and Foster Youth.
5.a: School Attendance Rate	98.1% 21/22 SY 89.5% as of 1/17/22	89.5% as of 1/17/22			99%
6.b: Pupil Expulsion Rates	0%	0%			Less than 1% of students will be expelled
6.d: Surveys of parents to measure safety and school connectedness	93% of families believe the school provides a safe environment for their children per the 20-21 Family Survey. 86% of families feel welcome and connected to their child's school	94% of families believe the school provides a safe environment for their children per the 21-22 Family Survey. 90% of families feel welcome and connected to their child's school			95% of families believe the school provides a safe environment for their children per the 20-21 Family Survey. 95% of families feel welcome and connected to their child's school
1.c: School Facilities in Good Repair	School facilities in good repair	School facilities in good repair			School facilities will remain in good repair
7 Broad course of study	100% of students, including EL, Low-income, Foster Youth, and students	100% of students, including EL, Low-income, Foster Youth, and students			100% of students, including EL, Low-income, Foster Youth, and students

	with special needs were offered a broad course of study including ELA, Math, Science, Social Science PE, and Art/Music	with special needs were offered a broad course of study including ELA, Math, Science, Social Science PE, and Art/Music			with special needs were offered a broad course of study including ELA, Math, Science, Social Science
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Actions

Action #	Title	Description	Total Funds	Contributing
1	Goal 2: Hiring a Parent Coordinator	Aspire Gateway Academy will continue to our temporary Parent Coordinator. Having a Parent Coordinator will support family engagement, communication and support creating an inclusive environment for all stakeholders.	\$45,000	Y
2	Goal 2: Hiring a Custodian	Aspire Gateway Academy will hire a temporary part-time custodian. Having an additional custodian will support the cleanliness and sanitary needs of the school. The custodian will be present during the afterschool program. The custodian will be able to support creating a safe learning environment for staff and students.	\$25,000; \$10,000 (M&S)	Y
3	Stakeholder Surveys	Students will participate in the Aspire-wide survey administered in the spring to collect student input on school-wide programming and social emotional well being Families will participate in the Aspire-wide survey administered in the spring to collect family input on school-wide programming and social emotional well-being	\$30,000 (OA)	Y
4	Professional Development	Aspire Gateway Academy will engage in professional development focused on: ● Data analysis: ELA and Math while also looking at student subgroups.	Alternate funding	N

		<ul style="list-style-type: none"> ● Simultaneous Teaching ● Student subgroup support ● Culturally Responsive teaching ● RULER (SEL curriculum) ● School Culture ● Strategies to connect with families 		
5	Social Emotional Behavior Learning curriculum (RULER)	Aspire Gateway Academy will be in stage 1 of implementation of the RULER curriculum to provide Social Emotional Behavior Learning (SEBL). Teachers will begin professional learning in year one of implementation.	\$5,000	Y
6	COVID Response (Discontinued)	<p>Mask wearing based on LA County guidance</p> <p>Ongoing Mandatory testing for staff and optional to students based on LA County guidance</p> <p>Physical distancing protocols based on LA County guidance</p>	Discontinued	N
7	Committees and parent meetings	<p>Aspire Gateway Academy will host the following meetings.</p> <p>4 SSC/ELAC meetings to review LCAP, progress towards academic goals, and overall academic performance</p> <p>Agenda will be shared on Parent Square, and resources will be shared after the meetings has been completed</p> <p>Minimum of 6 Coffee with the Principal</p>	No additional cost	Y
8	MTSS Team	Aspire Gateway Academy will have an MTSS team composed of the Principal, Assistant Principal, Dean of Instruction, Counselor, and Attendance Clerk. AGA plans to increase family incentives, student incentives and classroom incentives for positive student attendance. Aspire Gateway Academy will increase the incentives for positive change in behavior to celebrate students	\$150,000 (AP), \$20,000 (M&S), \$10,000	Y

9	Providing of social skills groups for students	The school counselor will provide social skills groups - ranging from self-regulation to coping with grief - for students.	\$115,000	Y
10	Field Trips	We will add field trips for experiential learning, which is especially important for our underserved scholars.	\$4,000	Y
11	Social Skills	Our Academy will look to partner with outside organizations to support and strengthen our student recess experience through play base structures. (Ex. Playworks)	\$11,000	Y

Goal Analysis for 2021-22 LCAP Year

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no substantive differences in planned actions and actual implementation of these actions. However, with stakeholder survey feedback, we find a need to improve our student recess experience and provide experiential learning opportunities for our students. As such, action 10 and 11 were added in our LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no substantive expenditure differences. The Expenses for student support programming remain consistent with previous years.

An explanation of how effective the specific actions were in making progress toward the goal.

Aspire Gateway hired a full time parent coordinator that was effective in supporting our families and educators during our return to in person learning. Our coordinator provided weekly communication, provided engagement opportunities, and helped create an inclusive environment for all stakeholders.

Our school counselor was vital and instrumental in providing SEL (Social Emotional Learning) supports as we reopened the new school year. The counselor has also lead and began to develop knowledge and training around the implementation of the RULER curriculum to provide Social Emotional Behavior Learning (SEBL).

Our team also participated in various professional develop that supported ELA and Math practices, use and implementation of iReady data analysis, and ELD implementation. We will continue to explore additional professional development to strengthen our education program for upcoming school year.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

While we experienced success during a challenging year, we realize there are changes to be made for the following school year. We plan to take the following actions:

- Create a more robust MTSS structure by conducting student profile meetings in which all students needs are analyzed for attendance, academic, SEL, behavior needs.
- As a result of student survey and family concerns, we will look into strengthening our culture and structure of play outside and inside the school setting. We will seek support and professional development from Playworks or a similar organization (Action 11) to strengthen our students' well-being during recess play time.

We also plan to provide additional experiential learning for our students who are typically underserved (Action 10).

Goal 3

Goal #	Description
3	We will ensure all scholars have access to a team of diverse, effective, and thriving professionals who are developed and supported to show up their best and enact culturally responsive and anti-racist practices.

An explanation of why the LEA has developed this goal.

Alongside a focus on our scholar's academic, emotional and social well-being, we also wanted to create a goal that focused on our staff. We will continue to develop our teachers and site leaders through the Aspire Student Learning Framework and the Transformational Leader Framework. While it is necessary and more important than ever to focus on the social emotional learning of our scholars, it is also pivotal that we support the social emotional needs of our staff in order for them to show up and be their best selves every day for our scholars.

The intention of this goal and all goals found in this year's LCAP, is to transform the disproportionate outcomes we see in our education systems, and which were exacerbated by the disproportionate learning loss and trauma experienced during the pandemic. When combined

with our organizations' anti-racist Core Values, these Goals and Actions will drive us to achieve greater racial, social, and gender equity across our school and communities.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
1.a Teacher Credentials	100% of all teachers are appropriately assigned and fully credentialed in the subject area and for the students they are teaching.	100% of all teachers are appropriately assigned and fully credentialed in the subject area and for the students they are teaching.			100% of all teachers are appropriately assigned and fully credentialed in the subject area and for the students they are teaching.
6.e Teacher Sense of Safety and School Connectedness as a Percentage	94% of teachers have positive working relationships with parents and families per the 20-21 Teammate Survey 88% of teachers state that Aspire Leadership prioritizes their Bienstar/Well Being per the 20-21 Teammate Survey	100% of teachers have positive working relationships with parents and families per the 21-22 Teammate Survey 69% of teachers state that Aspire Leadership prioritizes their Bienstar/Well Being per the 21-22 Teammate Survey			100% of teachers have positive working relationships with parents and families per the 20-21 Teammate Survey 95% of teachers state that Aspire Leadership prioritizes their Bienstar/Well Being per the 20-21 Teammate Survey

Actions

Action #	Title	Description	Total Funds	Contributing

1	Instructional Staff	100% of all teachers are appropriately assigned and fully credentialed in the subject area and for the students they are teaching.	No additional cost	Y
2	Coaching	100% of team members will create and reflect on goals throughout the school year	No additional cost	Y
3	Professional Development	All staff will engage in professional development around culturally responsive teaching practices and pedagogy and anti racist practices All staff will engage in professional reading supporting equity practices.	Alternate Funding	N

Goal Analysis for 2021-22 LCAP Year

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no substantive differences noted in goal 3.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no substantive differences during the school year. With COVID travel limitations, the team participated in on campus professional development or virtual PD. Next year our goal is to continue to develop our instructional program and staff by engaging in high quality professional development. We plan to explore additional staff development through the Science of Reading from the Really Great Reading company, RULER (SEL), and Ron Clark Academy.

An explanation of how effective the specific actions were in making progress toward the goal.

The efforts were effective as it allowed our staff to align instructional practices, building capacity, develop the instructional craft of returning/seasoned team members, and allowed us to actualize our Annual Focus and Instructional Priorities. However, our leadership team does have to develop and strengthen our coaching cycles for the 22-23 school year.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

No changes were or are intended to be made in this area.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for [LCAP Year]

Projected LCFF Supplemental and/or Concentration Grants	Projected Additional LCFF Concentration Grant (15 percent)
\$ 1,027,632	\$ 101,272

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
36.87%	0%	\$0	36.87%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

Unduplicated funds will be principally directed to low-income and English Learners, the majority of our student body. The student body is 95% unduplicated students, therefore the needs of English learners and low-income students comprise the needs of the majority of our students and represent the focus of our actions. The funds will be effective in increasing and improving the level of academic support and interventions, professional development, data analysis, SEL supports, and continue to build our robust MTSS system. We will use funds to hire and maintain personnel that oversee programs to increase and improve the support systems students receive.

The Actions highlighted in this year’s LCAP are being provided on a school-wide basis and we expect that all students will benefit from the implementation of supports and interventions, PD, support from additional personnel, and the continued implementation and focus on SEL and learning strategies and interventions for our Multi Language Learners.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

The minimum proportionality percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils is 36.87%. This proportionality percentage will be met through a combination of targeting the increased LCFF funds towards supports that disproportionately target unduplicated pupils. Each goal’s intent is to focus our services toward our unduplicated

pupils as we believe centering our work on our students furthest from the center will benefit all students. These services are highlighted by principally directing our actions toward our unduplicated populations, which include improving and increasing our intervention and acceleration services, increasing staff to support SEL and well-being, improving our MTSS and PBIS programs, and improving the services provided by our Deans, Ed Specialist, Instructional Assistants, Counselors, and Intervention specialists. In addition, Aspire will increase the amount and rigor of the EL professional development provided to teachers enabling all staff to increase their ability to provide a rigorous, culturally relevant, and ELD standards aligned curriculum.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

We know from multiple meetings that our community members were impacted emotionally by the conditions of virtual learning and the pandemic itself. We are dedicating time and financial support for increased access to mental health services via counselors, psychologists, outside agencies, and family resources. We plan to mitigate student learning loss through additional support staff, reducing class size and/or decreasing small group ratios as well as adding intervention programs. As noted earlier, our concentration funds are directed to more personnel for our MTSS and Restorative framework and increased hours for existing staff. Additional staffing enables our efforts to focus on students who are learning English, come from a low income household or are foster youth

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	[Provide ratio here]	204:1 FTE; .49%
Staff-to-student ratio of certificated staff providing direct services to students	[Provide ratio here]	14:1 FTE; 7.13%

2022-2023 Total Planned Expenditures Table

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$ 935,000	\$ -	\$ -	\$ -	935,000	\$ 588,700	\$ 361,300

Goal #	Action #	Action Title	Student Group(s)	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	1	Hiring additional instructional assistant	All	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
1	2	Hiring Intervention Specialist	All		\$ -	\$ -	\$ -	\$ -
1	3	Technology	All	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
1	4	Hiring Education Technology Specialist	All	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000
1	5	IReady	All	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000
1	6	Professional Development	All	\$ -	\$ -	\$ -	\$ -	\$ -
1	7	Culture & Climate	All	\$ 145,000	\$ -	\$ -	\$ -	\$ 145,000
2	1	Hiring a Parent Coordinator	All	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000
2	2	Hiring a Custodian	All	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000
2	3	Stakeholder Surveys	All	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
2	4	Professional Development	All	\$ -	\$ -	\$ -	\$ -	\$ -
2	5	Social Emotional Behavior Learning c	All	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000
2	6	COVID Response	All		\$ -	\$ -	\$ -	\$ -
2	7	Committees and parent meetings	All		\$ -	\$ -	\$ -	\$ -
2	8	MTSS Team	All	\$ 180,000	\$ -	\$ -	\$ -	\$ 180,000
2	9	Providing of social skills groups for stu	All	\$ 115,000	\$ -	\$ -	\$ -	\$ 115,000
3	1	Instructional Staff	All	\$ -	\$ -	\$ -	\$ -	\$ -
3	2	Coaching	All	\$ -	\$ -	\$ -	\$ -	\$ -
3	3	Professional Development	All	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -	\$ -	\$ -	\$ -

2021–22 Annual Update Table

Totals:	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$ 1,059,000.00	\$ 1,059,000.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1	Hiring additional instructional assistants	Yes	\$ 86,000	\$ 86,000
1	2	Hiring Intervention Specialist	Yes	\$ 212,000	\$ 212,000
1	3	Technology	Yes	\$ 90,000	\$ 90,000
1	4	Hiring Education Technology Specialist	Yes	\$ 75,000	\$ 75,000
1	5	IReady	Yes	\$ 10,000	\$ 10,000
1	6	Professional Development	Yes	\$ 40,000	\$ 40,000
1	7	Culture & Climate	Yes	\$ 105,000	\$ 105,000
2	1	Hiring a Parent Coordinator	Yes	\$ 45,000	\$ 45,000
2	2	Hiring a Custodian	Yes	\$ 30,000	\$ 30,000
2	3	Stakeholder Surveys	Yes	\$ 30,000	\$ 30,000
2	4	Professional Development	Yes	\$ 50,000	\$ 50,000
2	5	Social Emotional Behavior Learning curriculum	Yes	\$ 5,000	\$ 5,000
2	6	COVID Response	Yes	\$ 61,000	\$ 61,000
2	7	Committees and parent meetings	Yes	\$ -	\$ -
2	8	MTSS Team	Yes	\$ 125,000	\$ 125,000
2	9	Providing of social skills groups for students	Yes	\$ 90,000	\$ 90,000
3	1	Instructional Staff	Yes	\$ -	\$ -
3	2	Coaching	Yes	\$ -	\$ -
3	3	Professional Development	Yes	\$ 5,000	\$ 5,000
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -

2022-2023 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (2 + Carryover)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$ 3,061,708	\$ 1,128,903	36.87%	0.00%	36.87%	\$ 935,000	0.00%	30.54%	Total:	\$ 935,000
								LEA-wide	\$ -
								Limited Total:	\$ -
								Schoolwide	\$ 935,000

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group (s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1	Hiring additional instructional staff	Yes	Schoolwide	All	Elementary	\$ 200,000	0.00%
1	2	Hiring Intervention Specialist	No	Schoolwide		Elementary	\$ -	0.00%
1	3	Technology	Yes	Schoolwide	All	Elementary	\$ 80,000	0.00%
1	4	Hiring Education Technologists	Yes	Schoolwide	All	Elementary	\$ 90,000	0.00%
1	5	IReady	Yes	Schoolwide	All	Elementary	\$ 10,000	0.00%
1	6	Professional Development	No	Schoolwide		Elementary	\$ -	0.00%
1	7	Culture & Climate	Yes	Schoolwide	All	Elementary	\$ 145,000	0.00%
2	1	Hiring a Parent Coordinator	Yes	Schoolwide	All	Elementary	\$ 45,000	0.00%
2	2	Hiring a Custodian	Yes	Schoolwide	All	Elementary	\$ 35,000	0.00%
2	3	Stakeholder Surveys	Yes	Schoolwide	All	Elementary	\$ 30,000	0.00%
2	4	Professional Development	No	Schoolwide		Elementary	\$ -	0.00%
2	5	Social Emotional Behavior	Yes	Schoolwide	All	Elementary	\$ 5,000	0.00%
2	6	COVID Response	No	Schoolwide		Elementary	\$ -	0.00%
2	7	Committees and parent meetings	Yes	Schoolwide	All	Elementary	\$ -	0.00%
2	8	MTSS Team	Yes	Schoolwide	All	Elementary	\$ 180,000	0.00%
2	9	Providing of social skills groups	Yes	Schoolwide	All	Elementary	\$ 115,000	0.00%
3	1	Instructional Staff	Yes	Schoolwide	All	Elementary	\$ -	0.00%
3	2	Coaching	Yes	Schoolwide	All	Elementary	\$ -	0.00%
3	3	Professional Development	No	Schoolwide		Elementary	\$ -	0.00%

2021–22 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$ 3,729,313	\$ 1,016,171	0.00%	27.25%	\$ 1,019,000	0.00%	27.32%	\$0.00 - No Carryover	0.00% - No Carryover

Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because aspects of the LCAP template require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

- o Demonstrating that LEAs are increasing or improving services for foster youth, English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (*EC* Section 52064[b][4-6]).
- o Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
- o Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which should: (a) reflect comprehensive strategic planning (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2021–22, 2022–23, and 2023–24 school years reflects statutory changes made through Assembly Bill 1840 (Committee on Budget), Chapter 243, Statutes of 2018. These statutory changes enhance transparency regarding expenditures on actions included in the LCAP, including actions that contribute to meeting the requirement to increase or improve services for foster youth, English learners, and low-income students, and to streamline the information presented within the LCAP to make adopted LCAPs more accessible for educational partners and the public.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the California School Dashboard (Dashboard), how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions that the LEA believes, based on input gathered from educational partners, research, and experience, will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP itself. Additionally, information is included at the beginning of each section emphasizing the purpose that each section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to provide a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included in the subsequent sections of the LCAP.

Requirements and Instructions

General Information – Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA. For example, information about an LEA in terms of geography, enrollment, or employment, the number and size of specific schools, recent community challenges, and other such information as an LEA wishes to include can enable a reader to more fully understand an LEA's LCAP.

Reflections: Successes – Based on a review of performance on the state indicators and local performance indicators included in the Dashboard, progress toward LCAP goals, local self-assessment tools, input from educational partners, and any other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying specific examples of how past increases or improvements in services for foster youth, English learners, and low-income students have led to improved performance for these students.

Reflections: Identified Need – Referring to the Dashboard, identify: (a) any state indicator for which overall performance was in the “Red” or “Orange” performance category or any local indicator where the LEA received a “Not Met” or “Not Met for Two or More Years” rating AND (b) any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these areas of low performance and performance gaps? An LEA that is required to include a goal

to address one or more consistently low-performing student groups or low-performing schools must identify that it is required to include this goal and must also identify the applicable student group(s) and/or school(s). Other needs may be identified using locally collected data including data collected to inform the self-reflection tools and reporting local indicators on the Dashboard.

LCAP Highlights – Identify and briefly summarize the key features of this year’s LCAP.

Comprehensive Support and Improvement – An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified:** Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Statute and regulations specify the educational partners that school districts and COEs must consult when developing the LCAP: teachers, principals, administrators, other school personnel, local bargaining units of the LEA, parents, and students. Before adopting the LCAP, school districts and COEs must share it with the Parent Advisory Committee and, if applicable, to its English Learner Parent Advisory Committee. The

superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Statute requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and students in developing the LCAP. The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals and actions.

Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the following web page of the CDE’s website: <https://www.cde.ca.gov/re/lc/>.

Requirements and Instructions

Below is an excerpt from the 2018–19 *Guide for Annual Audits of K–12 Local Education Agencies and State Compliance Reporting*, which is provided to highlight the legal requirements for engagement of educational partners in the LCAP development process:

Local Control and Accountability Plan:

For county offices of education and school districts only, verify the LEA:

- a) Presented the local control and accountability plan to the parent advisory committee in accordance with Education Code section 52062(a)(1) or 52068(a)(1), as appropriate.
- b) If applicable, presented the local control and accountability plan to the English learner parent advisory committee, in accordance with Education Code section 52062(a)(2) or 52068(a)(2), as appropriate.
- c) Notified members of the public of the opportunity to submit comments regarding specific actions and expenditures proposed to be included in the local control and accountability plan in accordance with Education Code section 52062(a)(3) or 52068(a)(3), as appropriate.
- d) Held at least one public hearing in accordance with Education Code section 52062(b)(1) or 52068(b)(1), as appropriate.
- e) Adopted the local control and accountability plan in a public meeting in accordance with Education Code section 52062(b)(2) or 52068(b)(2), as appropriate.

Prompt 1: “A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.”

Describe the engagement process used by the LEA to involve educational partners in the development of the LCAP, including, at a minimum, describing how the LEA met its obligation to consult with all statutorily required educational partners as applicable to the type of LEA. A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA’s philosophical approach to engaging its educational partners.

Prompt 2: “A summary of the feedback provided by specific educational partners.”

Describe and summarize the feedback provided by specific educational partners. A sufficient response to this prompt will indicate ideas, trends, or inputs that emerged from an analysis of the feedback received from educational partners.

Prompt 3: “A description of the aspects of the LCAP that were influenced by specific input from educational partners.”

A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. The response must describe aspects of the LCAP that were influenced by or developed in response to the educational partner feedback described in response to Prompt 2. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP. For the purposes of this prompt, “aspects” of an LCAP that may have been influenced by educational partner input can include, but are not necessarily limited to:

- Inclusion of a goal or decision to pursue a Focus Goal (as described below)
- Inclusion of metrics other than the statutorily required metrics
- Determination of the desired outcome on one or more metrics
- Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
- Inclusion of action(s) or a group of actions
- Elimination of action(s) or group of actions
- Changes to the level of proposed expenditures for one or more actions
- Inclusion of action(s) as contributing to increased or improved services for unduplicated services
- Determination of effectiveness of the specific actions to achieve the goal
- Determination of material differences in expenditures
- Determination of changes made to a goal for the ensuing LCAP year based on the annual update process
- Determination of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal should be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs should consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard in determining whether and how to prioritize its goals within the LCAP.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

At a minimum, the LCAP must address all LCFF priorities and associated metrics.

Focus Goal(s)

Goal Description: The description provided for a Focus Goal must be specific, measurable, and time bound. An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach. The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA has chosen to prioritize this goal. An explanation must be based on Dashboard data or other locally collected data. LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners. LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Broad Goal

Goal Description: Describe what the LEA plans to achieve through the actions included in the goal. The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal. The goal description organizes the actions and expected outcomes in a cohesive and consistent manner. A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Goal Description: Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP. Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP. The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Explanation of why the LEA has developed this goal: Explain how the actions will sustain the progress exemplified by the related metrics.

Required Goals

In general, LEAs have flexibility in determining what goals to include in the LCAP and what those goals will address; however, beginning with the development of the 2022–23 LCAP, LEAs that meet certain criteria are required to include a specific goal in their LCAP.

Consistently low-performing student group(s) criteria: An LEA is eligible for Differentiated Assistance for three or more consecutive years based on the performance of the same student group or groups in the Dashboard. A list of the LEAs required to include a goal in the LCAP

based on student group performance, and the student group(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Consistently low-performing student group(s) goal requirement:** An LEA meeting the consistently low-performing student group(s) criteria must include a goal in its LCAP focused on improving the performance of the student group or groups that led to the LEA’s eligibility for Differentiated Assistance. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, this student group or groups. An LEA required to address multiple student groups is not required to have a goal to address each student group; however, each student group must be specifically addressed in the goal. This requirement may not be met by combining this required goal with another goal.
- **Goal Description:** Describe the outcomes the LEA plans to achieve to address the needs of, and improve outcomes for, the student group or groups that led to the LEA’s eligibility for Differentiated Assistance.
- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the student group(s) that lead to the LEA being required to develop this goal, how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the student group(s), and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes identified in the goal description.

Low-performing school(s) criteria: The following criteria only applies to a school district or COE with two or more schools; it does not apply to a single-school district. A school district or COE has one or more schools that, for two consecutive years, received the two lowest performance levels on all but one of the state indicators for which the school(s) receive performance levels in the Dashboard and the performance of the “All Students” student group for the LEA is at least one performance level higher in all of those indicators. A list of the LEAs required to include a goal in the LCAP based on school performance, and the school(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Low-performing school(s) goal requirement:** A school district or COE meeting the low-performing school(s) criteria must include a goal in its LCAP focusing on addressing the disparities in performance between the school(s) and the LEA as a whole. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, the students enrolled at the low-performing school or schools. An LEA required to address multiple schools is not required to have a goal to address each school; however, each school must be specifically addressed in the goal. This requirement may not be met by combining this goal with another goal.
- **Goal Description:** Describe what outcomes the LEA plans to achieve to address the disparities in performance between the students enrolled at the low-performing school(s) and the students enrolled at the LEA as a whole.

- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the schools(s) that lead to the LEA being required to develop this goal; how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the school(s); and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes for students enrolled at the low-performing school or schools identified in the goal description.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes. LEAs are encouraged to identify metrics for specific student groups, as appropriate, including expected outcomes that would reflect narrowing of any existing performance gaps.

Include in the baseline column the most recent data associated with this metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2019 Dashboard for the baseline of a metric only if that data represents the most recent available (e.g., high school graduation rate).

Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS. Because final 2020–21 outcomes on some metrics may not be computable at the time the 2021–24 LCAP is adopted (e.g., graduation rate, suspension rate), the most recent data available may include a point in time calculation taken each year on the same date for comparability purposes.

The baseline data shall remain unchanged throughout the three-year LCAP.

Complete the table as follows:

- **Metric:** Indicate how progress is being measured using a metric.
- **Baseline:** Enter the baseline when completing the LCAP for 2021–22. As described above, the baseline is the most recent data associated with a metric. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 1 Outcome:** When completing the LCAP for 2022–23, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 2 Outcome:** When completing the LCAP for 2023–24, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.

- **Year 3 Outcome:** When completing the LCAP for 2024–25, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above. The 2024–25 LCAP will be the first year in the next three-year cycle. Completing this column will be part of the Annual Update for that year.
- **Desired Outcome for 2023–24:** When completing the first year of the LCAP, enter the desired outcome for the relevant metric the LEA expects to achieve by the end of the 2023–24 LCAP year.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2022–23 . Leave blank until then.	Enter information in this box when completing the LCAP for 2023–24 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 . Leave blank until then.	Enter information in this box when completing the LCAP for 2021–22 or when adding a new metric.

The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant self-reflection tool for local indicators within the Dashboard.

Actions: Enter the action number. Provide a short title for the action. This title will also appear in the action tables. Provide a description of the action. Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the summary tables. Indicate whether the action contributes to meeting the increase or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No. (**Note:** for each such action offered on an LEA-wide or schoolwide basis, the LEA will need to provide additional information in the Increased or Improved Summary Section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496(b) in the Increased or Improved Services Section of the LCAP).

Actions for English Learners: School districts, COEs, and charter schools that have a numerically significant English learner student subgroup must include specific actions in the LCAP related to, at a minimum, the language acquisition programs, as defined in *EC* Section 306, provided to students and professional development activities specific to English learners.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant Foster Youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to Foster Youth students.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.
- Describe the effectiveness of the specific actions to achieve the articulated goal as measured by the LEA. In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal. When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Requirements and Instructions

Projected LCFF Supplemental and/or Concentration Grants: Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of low income, foster youth, and English learner students.

Projected Additional LCFF Concentration Grant (15 percent): Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year: Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

LCFF Carryover — Percentage: Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar: Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year: Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEAs

percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

For each action being provided to an entire school, or across the entire school district or COE, an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

For each action included in the Goals and Actions section as contributing to the increased or improved services requirement for unduplicated pupils and provided on an LEA-wide or schoolwide basis, the LEA must include an explanation consistent with 5 CCR Section 15496(b). For any such actions continued into the 2021–24 LCAP from the 2017–2020 LCAP, the LEA must determine whether or not the action was effective as expected, and this determination must reflect evidence of outcome data or actual implementation to date.

Principally Directed and Effective: An LEA demonstrates how an action is principally directed towards and effective in meeting the LEA’s goals for unduplicated students when the LEA explains how:

- It considers the needs, conditions, or circumstances of its unduplicated pupils;
- The action, or aspect(s) of the action (including, for example, its design, content, methods, or location), is based on these considerations; and
- The action is intended to help achieve an expected measurable outcome of the associated goal.

As such, the response provided in this section may rely on a needs assessment of unduplicated students.

Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient. Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increase or improve services standard because enrolling students is not the same as serving students.

For example, if an LEA determines that low-income students have a significantly lower attendance rate than the attendance rate for all students, it might justify LEA-wide or schoolwide actions to address this area of need in the following way:

After assessing the needs, conditions, and circumstances of our low-income students, we learned that the attendance rate of our low-income students is 7 percent lower than the attendance rate for all students. (Needs, Conditions, Circumstances [Principally Directed])

In order to address this condition of our low-income students, we will develop and implement a new attendance program that is designed to address some of the major causes of absenteeism, including lack of reliable transportation and food, as well as a school climate that does not emphasize the importance of attendance. Goal N, Actions X, Y, and Z provide additional transportation and nutritional resources as well as a districtwide educational campaign on the benefits of high attendance rates. (Contributing Action[s])

These actions are being provided on an LEA-wide basis and we expect/hope that all students with less than a 100 percent attendance rate will benefit. However, because of the significantly lower attendance rate of low-income students, and because the actions meet needs most associated with the chronic stresses and experiences of a socio-economically disadvantaged status, we expect that the attendance rate for our low-income students will increase significantly more than the average attendance rate of all other students. (Measurable Outcomes [Effective In])

COEs and Charter Schools: Describe how actions included as contributing to meeting the increased or improved services requirement on an LEA-wide basis are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above. In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

For School Districts Only:

Actions Provided on an LEA-Wide Basis:

Unduplicated Percentage > 55 percent: For school districts with an unduplicated pupil percentage of 55 percent or more, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above.

Unduplicated Percentage < 55 percent: For school districts with an unduplicated pupil percentage of less than 55 percent, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the actions **are the most effective use of the funds** to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions Provided on a Schoolwide Basis:

School Districts must identify in the description those actions being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis.

For schools with 40 percent or more enrollment of unduplicated pupils: Describe how these actions are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.

For school districts expending funds on a schoolwide basis at a school with less than 40 percent enrollment of unduplicated pupils:

Describe how these actions are principally directed to and how the actions are the most effective use of the funds to meet its goals for foster youth, English learners, and low-income students in the state and any local priorities.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to the services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are included in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided on an LEA-wide or schoolwide basis or provided on a limited basis to unduplicated students. A limited action is an action that only serves foster youth, English learners, and/or low-income students. This description must address how these action(s) are expected to result in the required proportional increase or improvement in services for unduplicated pupils as compared to the services the LEA provides to all students for the relevant LCAP year.

For any action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage. See the instructions for determining the Planned Percentage of Improved Services for information on calculating the Percentage of Improved Services.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in EC Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of full time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Data Entry Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Data Entry Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. With the exception of the Data Entry Table, the word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2022–23 LCAP, 2022–23 will be the coming LCAP Year and 2021–22 will be the current LCAP Year.

Data Entry Table

The Data Entry Table may be included in the LCAP as adopted by the local governing board or governing body, but is not required to be included. In the Data Entry Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF apportionment calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will receive on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.

- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action’s number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering “All,” or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services; OR, type “No” if the action is **not** included as contributing to meeting the increased or improved services.
- If “Yes” is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Service for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA

would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).
- **10. Estimated Actual Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Estimated Actual LCFF Base Grant and the Estimated Actual LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column
- 5. Total Planned Percentage of Improved Services
 - This percentage is the total of the Planned Percentage of Improved Services column
- Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- 6. Estimated Actual LCFF Supplemental and Concentration Grants
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)
- 7. Total Estimated Actual Expenditures for Contributing Actions
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds)
- Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 4 from 7)
 - This amount is the Total Planned Contributing Expenditures (4) subtracted from the Total Estimated Actual Expenditures for Contributing Actions (7)
- 5. Total Planned Percentage of Improved Services (%)
 - This amount is the total of the Planned Percentage of Improved Services column
- 8. Total Estimated Actual Percentage of Improved Services (%)
 - This amount is the total of the Estimated Actual Percentage of Improved Services column
- Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)

- o This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8)

LCFF Carryover Table

- 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)
 - o This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- 12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)
 - o If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- 13. LCFF Carryover — Percentage (12 divided by 9)
 - o This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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