



LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Aspire Rosa Parks Academy

CDS Code: 39-68676-0108647

School Year: 2025-26

LEA contact information:

Adrina Pulley

Principal

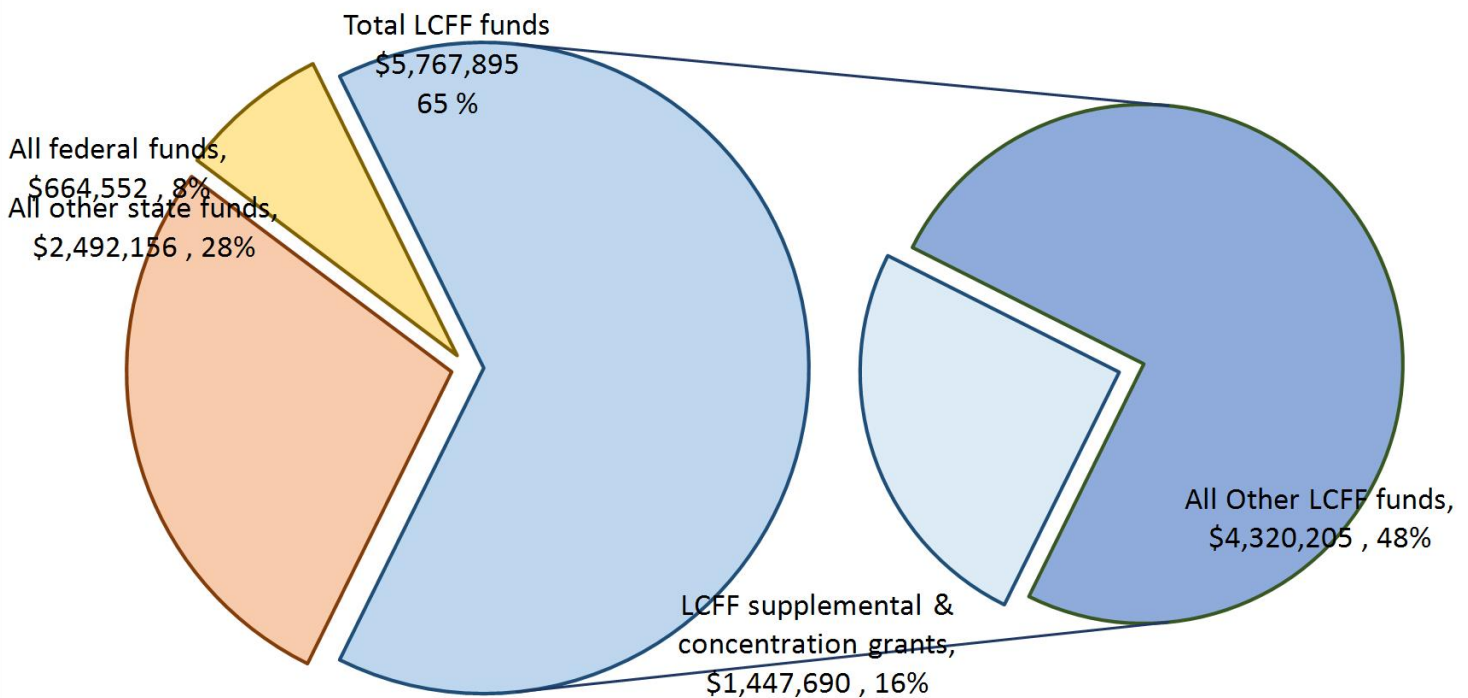
AspireRPA@aspirepublicschools.org

209-944-5590

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2025-26 School Year

Projected Revenue by Fund Source

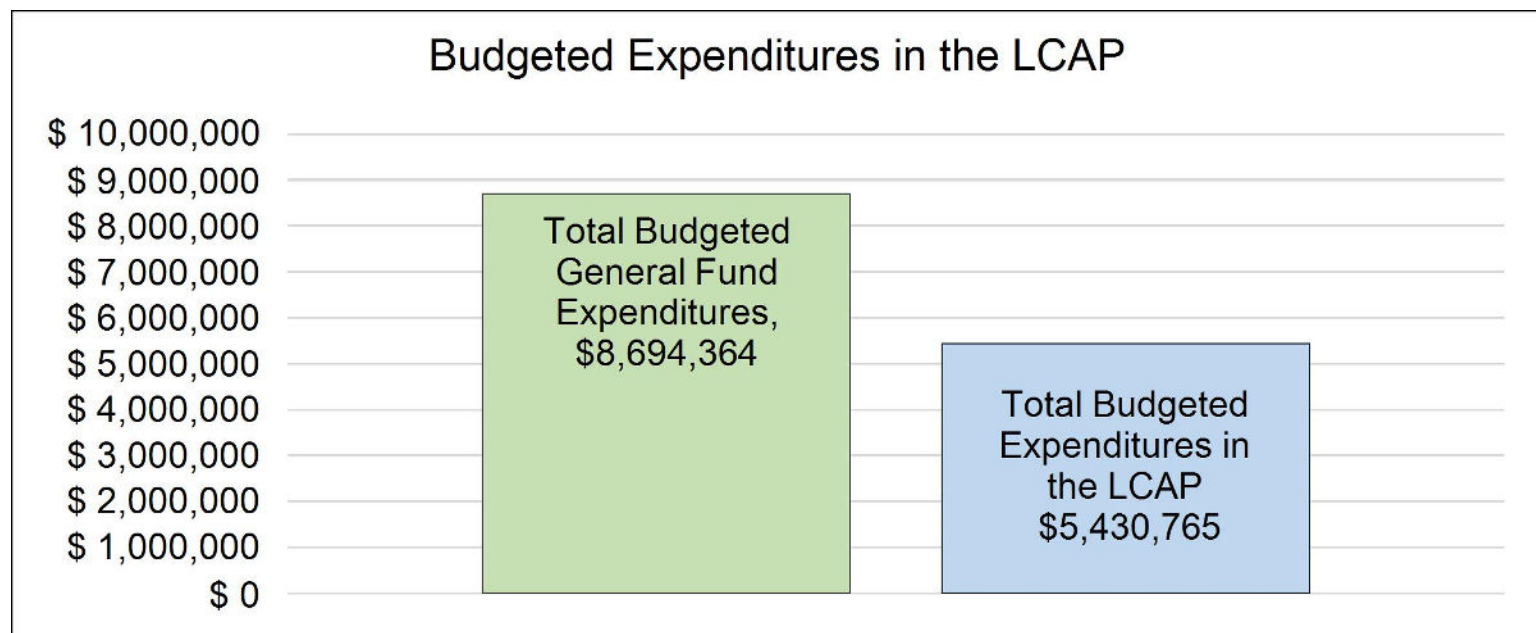


This chart shows the total general purpose revenue Aspire Rosa Parks Academy expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Aspire Rosa Parks Academy is \$8,924,603, of which \$5,767,895 is Local Control Funding Formula (LCFF), \$2,492,156 is other state funds, \$0 is local funds, and \$664,552 is federal funds. Of the \$5,767,895 in LCFF Funds, \$1,447,690 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Aspire Rosa Parks Academy plans to spend for 2025-26. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Aspire Rosa Parks Academy plans to spend \$8,694,364 for the 2025-26 school year. Of that amount, \$5,430,765 is tied to actions/services in the LCAP and \$3,263,599 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

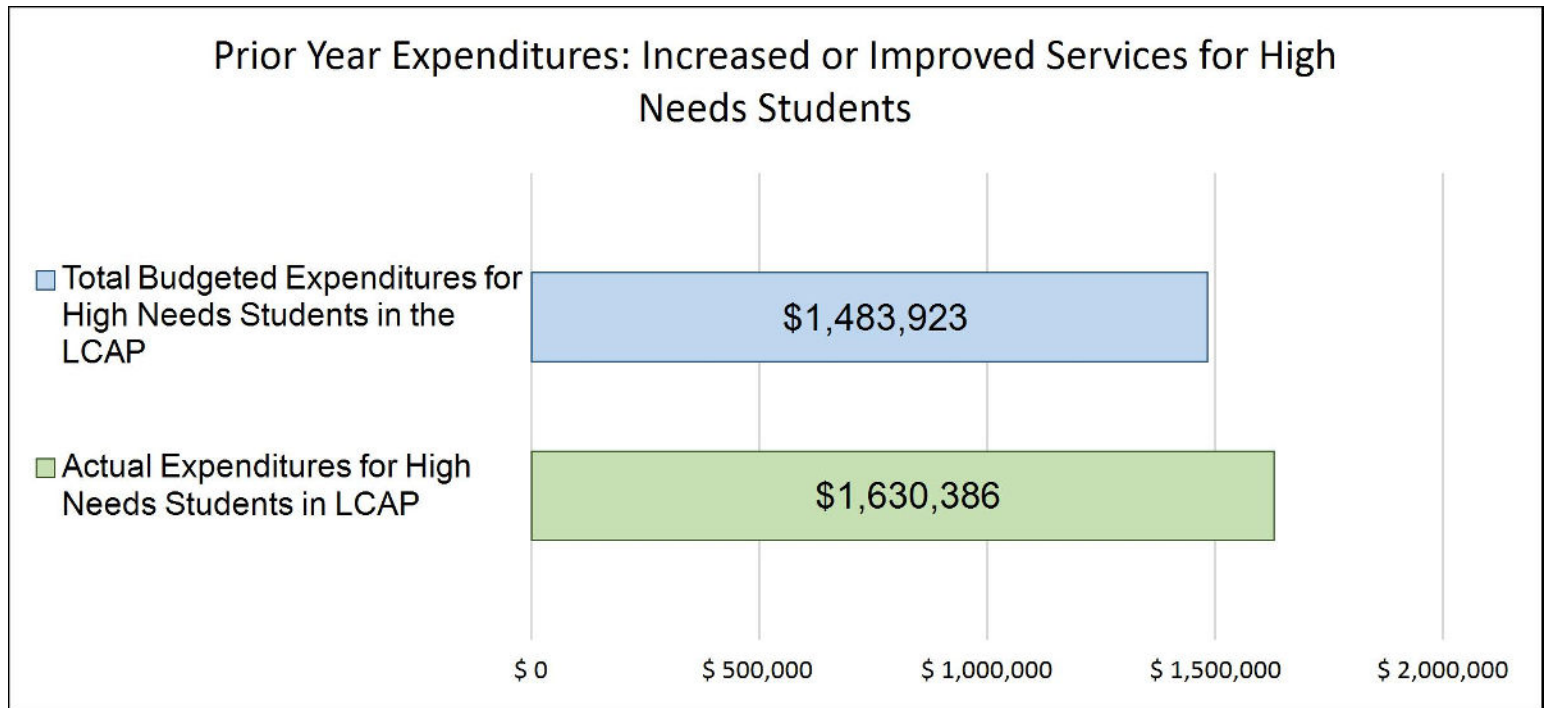
It's crucial to emphasize that while the LCAP plays a central role in resource allocation, it does not encompass the entirety of LEA expenditures. The General Fund, which covers expenses beyond the LCAP framework, encompasses a broad spectrum of services and administrative functions, including but not limited to operational costs for fundamental LEA functions such as administration, utilities, and cafeteria services."

Increased or Improved Services for High Needs Students in the LCAP for the 2025-26 School Year

In 2025-26, Aspire Rosa Parks Academy is projecting it will receive \$1,447,690 based on the enrollment of foster youth, English learner, and low-income students. Aspire Rosa Parks Academy must describe how it intends to increase or improve services for high needs students in the LCAP. Aspire Rosa Parks Academy plans to spend \$1,507,091 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2024-25



This chart compares what Aspire Rosa Parks Academy budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Aspire Rosa Parks Academy estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2024-25, Aspire Rosa Parks Academy's LCAP budgeted \$1,483,923 for planned actions to increase or improve services for high needs students. Aspire Rosa Parks Academy actually spent \$1,630,386 for actions to increase or improve services for high needs students in 2024-25.



Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Aspire Rosa Parks Academy	Adrina Pulley Principal	AspireRPA@aspirepublicschools.org 209-944-5590

Plan Summary [2025-26]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Aspire Rosa Parks Academy (RPA) is a TK-5 public charter school nestled in the heart of South Stockton, California, operating under the Stockton Unified School District. Since its founding in 2005, RPA has proudly served a diverse community of 405 students, with a student body comprising 74% Hispanic, 11% African American, 7% Asian American, 1% Pacific Islander, 1% Caucasian, and 1% Multiracial scholars. With 76% of students qualifying for free and reduced lunch, RPA remains deeply committed to providing equitable education and comprehensive support for all learners.

Under the leadership of Principal Adrina Pulley, RPA takes a holistic approach to education, ensuring students excel not only in core academic subjects but also in social-emotional learning, Physical Education, Music, and Visual Arts. At the core of its mission is a strong partnership with families and a collaborative school culture that nurtures students’ academic, social, and emotional growth. By actively working to remove barriers to success, RPA creates a learning environment where every scholar has the opportunity to thrive.

Aspire Rosa Parks Academy fosters inclusive, student-centered classrooms where young scholars develop confidence, talents, and a strong sense of identity. Grounded in the belief that education is a pathway to liberation, RPA equips students with the skills and mindset needed to persist and succeed in college and beyond. With a steadfast commitment to family engagement and equitable teaching practices, RPA continues to be a cornerstone of learning, empowerment, and opportunity for its community.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

We do not have unspent LREBG funds from the prior year. However, with the potential for new LREBG funds to be dispersed in 2025-26, we have incorporated new actions to reflect the use of these funds per the Ed Code requirement and the required needs assessment. The rationale for each action and how it is expected to address the areas of need are included in the action descriptions in the LCAP.

As required by the LCAP template, the actions related to the student groups and state indicators identified in the 2022–23 California School Dashboard as performing at the lowest performance level (red) will remain unchanged throughout the three-year LCAP cycle. These groups and indicators, which have guided the development of actions and services, are as follows: SBAC English Language Arts: Socioeconomically Disadvantaged

Suspension: Students with Disabilities

Performance Overview:

Based on our analysis of both the California School Dashboard and local data, we have identified the following successes and challenges in our schools performance. This reflection has guided our LCAP planning to address identified needs effectively.

Successes:

This year, our school has seen significant progress in multiple areas, demonstrating our commitment to academic achievement, student support, and a strong, inclusive school culture. A major success has been the growth of our RFEP (Reclassified Fluent English Proficient) students, driven by our ELD platooning model, which has provided targeted language development and increased academic confidence. Additionally, RFEP students have outperformed other Multilingual Learners (MLLs), highlighting the effectiveness of our structured supports. Our Latinx student population has also shown notable growth in math, reflecting our focus on equitable access to high-quality instruction. Academically, we have seen steady improvements across grade levels, including gains in kindergarten math and increased scaled scores in 5th grade ELA. Most notably, our Special Education (SpEd) students have outperformed their non-SpEd peers, a testament to our differentiated instruction, small-group support, and inclusive learning environment. Beyond academics, we have prioritized student well-being and school culture. Through strategic conversations with teachers and targeted behavior strategies, discipline issues have decreased, fostering a more positive learning environment. The hiring of a dedicated behavioral team and the establishment of consistent meetings have provided students with additional layers of support, leading to a decrease in chronic absenteeism (CA) and suspensions. We have also embraced Crew at all levels, reinforcing our commitment to community, shared responsibility, and student voice. This cultural shift has helped students and teammates process transitions and changes with resilience and grace, strengthening relationships across the school. For staff, we have deepened support for new teachers through structured meetings, observations, and mentorship. Additionally, our Multi-Tiered System of Supports (MTSS) tracker has allowed us to effectively monitor student progress, leading to more intentional interventions. Increased administrative presence in classrooms has provided immediate feedback and support to teachers, ensuring instructional consistency and responsiveness to student needs. A key highlight has been our focus on gathering feedback from teachers, students, and families and using it to revise systems. Transparent data sharing and goal-setting with families have created a collaborative approach to student success, reinforcing the importance of home-school partnerships. These collective efforts have strengthened our school community, improved student outcomes, and reinforced our mission to create a learning environment where every student thrives. As we build on these successes, we remain committed to fostering academic excellence, student well-being, and a culture of continuous improvement.

Challenges:

While we have made significant strides in instruction, student support, and school culture, we have also identified key areas that require targeted improvement to ensure all students receive the highest quality education. One of our ongoing challenges is planning effective small group instruction using research-based procedures and structures. While small group learning is a core instructional strategy, we recognize the need for more intentional planning, environment setup, and materials preparation, particularly in math small groups. Additionally, structuring the math block to allow adequate time for small group instruction has been inconsistent, with some teachers struggling to follow the suggested lesson plan pacing. A key instructional gap is in progress monitoring. Not all K-2 teachers are using ESGI which is an additional platform we implemented this year for our K-2 teachers, this is something we may reconsider for next year since there is a new system in place for progress monitoring. Inconsistency to progress monitoring can limit our ability to make data-driven decisions. Furthermore, while MClass assessments in K-2 provide quick and efficient results, teachers need clearer next steps to guide instruction based on student data. Overall, our MClass data has not shown growth since the beginning of the year (BOY), highlighting the need for more targeted interventions and instructional adjustments. Academically, specific grade levels and student groups need additional support. Drummer's class had the lowest ELA scores in both grade-level performance and growth in scaled scores. In math, Spencer and Sandoval's students are largely performing below grade level, signaling the need for stronger differentiation and scaffolding in instruction. Beyond academics, we have seen an increase in behavioral challenges, particularly among 3rd and 4th graders. Many of these students began their schooling during the COVID-19 pandemic, which has impacted their social-emotional skills and ability to navigate structured learning environments. Addressing these challenges requires a multi-tiered approach, including more strategic classroom management, behavioral interventions, and social-emotional learning supports. Additionally, our chronic absenteeism rate has spiked, which is especially concerning given our focus on supporting students with disabilities. Consistent attendance is critical for student success, and we must implement stronger family outreach, incentives, and intervention strategies to address this issue. Communication has also been identified as an area for growth. While we have worked to streamline messaging, there is still a need to incorporate more key updates into regular communication channels to ensure alignment across staff. Additionally, our teammate survey data showed a significant decline, indicating that staff may need more opportunities for meaningful collaboration, face-to-face debrief conversations after observations, and dedicated time to reflect on instructional practices.

Actions Taken:

To address these challenges, first step was Admin began weekly consistent walkthroughs to get a pulse of our school site and the need of our instructional leaders. To address these challenges, we have implemented teacher release time to provide additional opportunities for planning and collaboration, as well as to allow teachers to observe their peers and learn best practice strategies. Through the Stronger Connections Grant, we have hired a resource crew focused on improving attendance and reducing chronic absenteeism by offering regular incentives for students and families and conducting home visits. Additionally, we hired a new Dean of Students and a Behavior Instructional Assistant to support student behavioral needs, and we established a new Student Wellness Center, which has helped maintain a low suspension rate. To further support student well-being, we brought on an additional mental health therapist, allowing us to reach more students and address their social-emotional needs. Our instructional leadership team has received professional development on implementing math small groups, and we continue to provide professional development and support for new teachers to enhance their efficacy in the classroom.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

N/A

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

ATSI
Aspire Rosa Parks Academy
Students with Disabilities group, which received Red performance levels on the Suspension Rate indicator in 2022–23 and the Chronic Absenteeism indicator in 2023–24 on the California School Dashboard.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

To reduce the suspension rate among students with disabilities, the LEA is expanding the use of Restorative Justice (RJ) approaches. Instead of relying on punitive discipline measures, we are implementing restorative circles, conflict mediation, and peer resolution strategies to address behavioral issues in a constructive way. These practices allow students to reflect on their actions, repair relationships, and build a stronger sense of accountability and community. Recognizing that students with disabilities often require additional behavioral and emotional support, we are enhancing behavioral support systems by increasing access to Tier 2 and Tier 3 interventions. This includes mentorship programs, check-in/check-out systems, and social-emotional learning (SEL) curricula to help students develop self-regulation skills and positive coping strategies. By proactively supporting students with individualized interventions, we aim to reduce behavioral incidents and improve overall school experiences. To ensure discipline policies are applied equitably and effectively, we are also providing ongoing professional development for teachers and staff. Training focuses on implicit bias, trauma-informed practices, and culturally responsive discipline, helping educators understand the unique needs of students with disabilities and respond to behavioral challenges with empathy and appropriate interventions. This reduces the likelihood of exclusionary discipline practices and ensures that all students receive the support and respect they deserve. This means ensuring that students with disabilities receive the specialized support, accommodations, and individualized instruction they need to thrive. To support this goal, we are fostering a culture of collaboration and professional growth among SPED staff by providing ongoing training, professional development opportunities, and dedicated planning sessions. By keeping staff up to date on best practices, we ensure that educators are fully equipped to meet the evolving needs of students with disabilities.

To address attendance challenges proactively, we are implementing early identification and intervention strategies. By using real-time attendance data tracking, we can identify students at risk of chronic absenteeism before patterns become severe, allowing for timely interventions that support students in staying engaged with their education. Understanding that absenteeism is often linked to external

factors, we are expanding family outreach and support efforts to address barriers to attendance with the support of our School Social Worker and Parent Outreach Coordinator . This includes conducting home visits, family check-ins, and parent workshops (parent cafes), mobile farmer markets to identify and resolve challenges such as transportation issues, health concerns, or family circumstances. Additionally, we are increasing access to wraparound services, such as counseling, transportation assistance, and referrals to community resources, ensuring that families have the support they need to keep students in school. To encourage consistent attendance, we are also implementing positive attendance incentives and school engagement strategies. These include school-wide attendance challenges, recognition programs, and classroom-based incentives that motivate students to attend regularly. Furthermore, we are strengthening student engagement strategies by integrating culturally relevant curriculum, extracurricular activities, and student leadership opportunities such as the Black Student Union to make students feel valued, connected, and excited to participate in school. Through these comprehensive efforts, the LEA is actively working to reduce suspension rates, improve attendance, and create a more supportive and inclusive educational experience for students with disabilities.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

To track progress in reducing suspensions, the LEA will generate monthly and quarterly discipline reports to identify trends and patterns. By disaggregating suspension data, we will analyze the specific behaviors leading to exclusionary discipline and assess whether certain student groups are disproportionately impacted in particular our students with disabilities. This data will be used to refine restorative justice practices, behavioral supports, and staff training to ensure that all students receive fair and constructive disciplinary interventions. We will monitor restorative justice referral and participation rates to assess the effectiveness of conflict mediation, peer resolution strategies, and restorative circles in preventing suspensions. Referrals to wellness centers and behavioral support services will also be tracked to determine if students are receiving the appropriate Tier II and Tier III interventions necessary to address underlying behavioral challenges. Student social-emotional learning (SEL) survey results will be reviewed to measure students' sense of belonging and school connectedness, ensuring that they feel supported in their learning environment. To improve attendance rates, the LEA will implement weekly attendance tracking to monitor trends and identify students at risk of chronic absenteeism before the issue escalates. By analyzing real-time attendance data, staff can intervene early, providing the necessary support and resources to help students stay engaged in school. The LEA will conduct family surveys, home visits, and parent meetings to uncover barriers such as transportation challenges, health concerns, and other external factors that may contribute to student absences. This information will guide the development of personalized attendance support plans tailored to meet each student's unique needs.

To ensure accountability and continuous improvement, school administrators and support staff will meet bi-weekly to analyze attendance and behavior data, identifying students who require additional interventions. These meetings will serve as a platform to evaluate the effectiveness of existing strategies and make real-time adjustments as needed. The LEA Data Team will conduct monthly data reviews to assess the impact of interventions on suspension rates and chronic absenteeism. If certain strategies are found to be ineffective, the team will recommend modifications to ensure that students receive the most effective support possible. To incorporate student and family perspectives, parent and student focus groups will be held twice per year to gather feedback on the effectiveness of intervention efforts. This collaborative approach ensures that our strategies are aligned with the real experiences and needs of our students and families. For students receiving targeted interventions, individualized attendance and behavior plans will be reviewed regularly to track progress and make

necessary adjustments. By maintaining ongoing communication between educators, support staff, families, and students, the LEA will create a system of responsive, data-informed support that promotes student success, well-being, and equity.

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Teachers	Teachers were engaged through bi-annual Panorama Teammate Surveys (conducted in October 2024 and February 2025), weekly grade level Team Meetings, and bi-monthly Staff Meetings and weekly Instructional Leadership Team meetings. These engagements provided valuable feedback on classroom practices, curriculum implementation and supports, academic and behavioral needs, professional learning, and cultural awareness, all contributing to the development and refinement of LCAP goals and actions.
Principals and Admin	School leaders, including the principal and administrators, participated in weekly Lead Team Meetings, weekly Admin/School Leadership Team Meetings, Quarterly Professional Learning Plan meetings, and bi-annual Panorama Teammate Surveys (October 2024 and February 2025). These engagements focused on schoolwide planning, resource allocation, professional learning, data analysis, and goal setting.
Other School Personnel	Non-instructional staff were engaged through the bi-annual Panorama Teammate Surveys (conducted in October 2024 and February 2025), and bi-monthly Staff Meetings. These engagements provided input on cultural and behavioral awareness, operational effectiveness, and student support services.
Parents	Parents and families were engaged through bi-annual Panorama Family Surveys (conducted in fall and spring), quarterly SSC and ELAC meetings, school community events, weekly Parent Cafes, and monthly Mobile Farmer Markets. These sessions captured parent feedback on barriers to engagement, family preferences, and

Educational Partner(s)	Process for Engagement
	progress toward LCAP goals, ensuring that family voices were integrated into planning and implementation.
Students	Engaged through the Panorama Bi-Annual Student Survey administered in October of 2024 and February of 2025, focusing on classroom climate and belonging, with questions designed to capture their classroom experiences and sense of belonging.
SELPA (Special Education)	RPA consulted regularly with SELPA representatives through monthly meetings (held in early fall, winter, spring, and summer) to discuss program development, accommodations, and access to specialized services.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Enhanced Academic and Behavioral Supports: Input from teachers through bi-annual Panorama Teammate Surveys, weekly team meetings, and ILT sessions highlighted the need for increased support for student behavioral and academic needs. In response, the LCAP was updated to include expanded Tier 2 interventions, professional learning on behavior management, and increased access to academic interventionists.

Professional Learning Focus: Feedback from school leaders and instructional staff identified a need for targeted professional development in areas such as curriculum implementation, data-driven instruction, and culturally responsive teaching.

Operational and Cultural Improvements: Non-instructional staff provided input on school operations, cultural awareness, and student supports through Panorama surveys and staff meetings. Their feedback led to updates in the LCAP around improving campus climate systems and enhancing communication tools for operational efficiency.

Family Engagement and Access: Feedback from parents, collected through Panorama Family Surveys, SSC/ELAC meetings, and weekly engagement events like Parent Cafes and Mobile Farmer Markets, informed actions that address family engagement barriers and ensure families are supported in their understanding of school programs. The LCAP now includes expanded family outreach efforts and multilingual communication strategies.

Student Belonging and Classroom Climate: Student surveys conducted through Panorama revealed trends related to sense of belonging and classroom experience. In response, actions were added to strengthen advisory programs, classroom climate initiatives, and SEL supports.

Special Education Services: Ongoing consultation with SELPA representatives guided updates to ensure increased access to specialized services and accommodations for students with disabilities, along with program improvements aligned with state and local priorities.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	Aspire scholars and staff experience grade-level, engaging, affirming, and meaningful, culturally responsive academic programming that prepares them for career and college.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.

Our goal, shaped by the urgent need for superior curriculum and instructional quality, aims to empower every student with engaging, meaningful, and rigorous GLEAM instruction. This approach prepares them for future college and career paths that match their aspirations. In response to the educational disparities widened by the pandemic, we are committed to advancing equity, particularly for historically underserved communities. We pledge to equip our educators with the necessary resources, support, and time to deliver culturally responsive, standards-aligned teaching. By embracing data-informed practices, we ensure continuous assessment and support for our students' journey towards academic excellence and lifelong success.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	Smarter Balanced Assessment (SBAC) Results in English Language Arts (ELA) DFS CA School Dashboard	2022-2023 SBAC ELA DFS All: -82.2 African American/Black: -48.7 English Learners: -91.4 Socioeconomically disadvantaged: -83.3 Hispanic/Latinx: -84.3	2023-2024 SBAC ELA DFS All Students: -84.9 English Learner: -86.7 Socioeconomically Disadvantaged: -84.1		2025-2026 SBAC ELA DFS All: -67.20 African American/Black: -33.70 English Learners: -76.40	All Students: -2.7 African American/Black: -37.6 English Learners: +4.7 Hispanic/Latinx: +0.7

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Students with Disabilities: -88.8	Black/African American: -86.3 Hispanic: -85 Students with Disabilities: -90.7		Socioeconomically disadvantaged: -68.30 Hispanic/Latinx: -69.30 Students with Disabilities: -73.80	Socioeconomically Disadvantaged: +0.8 Students with Disabilities: -1.9
1.2	Smarter Balanced Assessment (SBAC) Results in Mathematics DFS CA School Dashboard	2022-2023 SBAC Math DFS All: -86.3 African American/Black: -58.5 English Learners: -98.4 Socioeconomically disadvantaged: -86.7 Hispanic/Latinx: -89.2 Students with Disabilities: -104.4	2023-2024 SBAC MATH DFS All Students: -81.6 English Learner: -93.1 Socioeconomically Disadvantaged: -81.7 Black/African American: -59 Hispanic: -86.8 Students with Disabilities: -72.2		2025-2026 SBAC Math DFS All: -56.30 African American/Black: -28.50 English Learners: -68.40 Socioeconomically disadvantaged: -56.70 Hispanic/Latinx: -59.20 Students with Disabilities: -74.40	All Students: +4.7 African American/Black: +0.5 English Learners: +5.3 Hispanic/Latinx: +2.4 Socioeconomically Disadvantaged: +5.0 Students with Disabilities: +32.2
1.3	CA Science Test (CAASPP-Elpac.ets.org)	2022-2023 Science Test 5.66% Met & Exceeded	2023-24 Science Test % Below Standard All Students: 21.4 points below Hispanic: 21.3 points below English Learner: 21.5 points below		2025-2026 Science Test 10.66% Met or Exceeded	Met or Exceeded increased by 11.28% (5.66% to 16.94%).

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Socioeconomically Disadvantaged: 21.4 points below 16.94% Met or Exceeded			
1.4	% of EL students making progress toward ELPAC proficiency (ELPI) CA School Dashboard	2022-2023 ELPI 42.10% of ELs making progress towards English language proficiency	2023-24 ELPI EL: 43.1% of ELs making progress towards English language proficiency		2025-2026 ELPI 48% of ELs making progress towards English language proficiency	<ul style="list-style-type: none"> • ELs increased by 1.01%. • No baseline data for LTELs.
1.5	EL Reclassification Rate (RFEP Rate) MLL Dashboard	2022-2023 RFEP Rate 7.8%	2023-2024 RFEP Rate: 1.17%		2025-2026 RFEP Rate 15% or above	Decreased by 6.63%
1.6	Sufficient Access to Standard-Aligned Materials (SARC)	2022-2023 100% of students have access to standards aligned curricular materials.	2023-24 100% of students have access to standards-aligned materials		2025-2026 100% of students have access to standards aligned curricular materials.	No Change
1.7	Implementation of academic content and performance standards (Local indicator, priority 2, option 2 self-reflection) Average rating on scale of 1-5	2023-2024 ELA, ELD, Mathematics, Next Generation Science Standards, History-Social Science Average Rating: 3	2024-2025 ELA, ELD, Mathematics, Next Generation Science Standards, History-Social		2026-2027 ELA, ELD, Mathematics, Next Generation Science Standards, History-Social Science	Increased 1

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Science Average Rating: 4		Average Rating: 4 or Above	
1.8	How program and services will enable EL students to access CCSS and ELD standards for gaining EL proficiency (Local Indicator, Priority 2 self-reflection)	<p>2023-2024</p> <p>Rate the LEA's progress in providing professional learning for teaching to the ELA and ELD Curriculum: 4</p> <p>Rate the LEA's progress in making instructional materials that are aligned to ELA and ELD: 5</p> <p>Rate the LEA's progress in implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction aligned to ELA & ELD (e.g., collaborative time, focused classroom walkthroughs, teacher pairing): 4</p>	<p>2024-2025</p> <p>Rate the LEA's progress in providing professional learning for teaching to the ELA and ELD Curriculum: 4</p> <p>Rate the LEA's progress in making instructional materials that are aligned to ELA and ELD: 5</p> <p>Rate the LEA's progress in implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction aligned to ELA & ELD (e.g., collaborative time, focused classroom</p>		<p>2026-2027</p> <p>Average Rating: 4 or above</p>	<p>Professional Learning for Teaching ELA and ELD Curriculum: 0 (no change)</p> <p>Instructional Materials Aligned to ELA and ELD: 0 (no change)</p> <p>Programs to Support Staff Improvement in ELA & ELD Instruction: 0 (no change)</p>

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			walkthroughs, teacher pairing): 4			
1.9	Other academic outcomes (iReady Reading & Math) % Met Typical Annual Growth	<p>2023-2024 iReady Reading % of students that met annual typical growth</p> <p>All Students: 45% Grade K: 36% Grade 1: 34% Grade 2: 28% Grade 3: 45% Grade 4: 57% Grade 5: 69%</p> <p>iReady Math % of students that met annual typical growth</p> <p>All Students: 32% Grade K: 31% Grade 1: 35% Grade 2: 18% Grade 3: 23% Grade 4: 45% Grade 5: 39%</p>	<p>SY 2024-25 (iReady Reading) % of students that met annual typical growth</p> <p>All Students: 41% Grade 3: 26% Grade 4: 31% Grade 5: 67%</p> <p>SY 2024/25 (iReady Math) % of students that met annual typical growth</p> <p>All students: 23% Grade K: 29% Grade 1: 24% Grade 2: 18% Grade 3: 10% Grade 4: 15% Grade 5: 42%</p>		<p>2026-2027 iReady Reading % of students that met annual typical growth</p> <p>All Students: 60% Grade K: 51% Grade 1: 49% Grade 2: 43% Grade 3: 60% Grade 4: 72% Grade 5: 84%</p> <p>iReady Math % of students that met annual typical growth</p> <p>All Students: 47% Grade K: 46% Grade 1: 50% Grade 2: 33% Grade 3: 38% Grade 4: 60% Grade 5: 54%</p>	<p>SY 2024-25 (iReady Reading) - Change from Baseline</p> <p>All Students: -4% Grade 3: -19% Grade 4: -26% Grade 5: -2%</p> <p>SY 2024-25 (iReady Math) - Change from Baseline</p> <p>All Students: -9% Grade K: -2% Grade 1: -11% Grade 2: 0% Grade 3: -13% Grade 4: -30% Grade 5: +3%</p>
1.10	Broad course of study (Local Indicator Survey, Priority 7)	2023-2024 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course	2024-2025 Local Indicator Survey 100% of students, including EL, Low-income, Foster Youth, and students with		2026-2027 100% of students, including EL, Low-income, Foster Youth, and students with special needs	No Change

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		of study including ELA, Math, Science, Social Science, PE, and Art	special needs were offered a broad course of study including ELA, Math, Science, Social Science, PE, and Art		were offered a broad course of study including ELA, Math, Science, Social Science, PE, and Art	
1.11	Other academic outcomes (mClass) % at and above benchmark	2023-2024 25% at & above benchmark	2024-25 29.00% at or above benchmark		2026-2027 35% at & above benchmark	Increased 4%

Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Rosa Parks has made some strong progress toward Goal 1 of the LCAP, we prioritized implementing new curriculum for math, and foundational literacy to enhance the academic performance and equity for all students, particularly those students at lower achievement levels. Teachers identified a need for additional professional development (PD) to enhance their understanding and implementation of the curriculum. Some grade-level teams required more coaching on effectively utilizing the UnboundEd framework. Early indicators show improved student access to rigorous, grade-level-aligned content.

Increased teacher collaboration has strengthened intervention strategies, with a notable improvement in technology integration for instruction.

Regular data discussions were facilitated during early release days and shared prep periods, focusing on Common Formative Assessments (CFAs) and interim assessment results.

The MTSS team systematically reviewed student data to identify those needing additional support using assessment, attendance, and behavioral data.

Some intervention programs require more time to demonstrate measurable impact on assessments due to inconsistencies in student attendance and staffing shortages.

A Dean of Students was hired instead of a Dean of Instruction to facilitate student focus groups, providing targeted academic and socio-emotional support.

Instructional Assistants provided small-group and one-on-one support, increasing student engagement and comprehension in core subjects.

Two on-site Mental Health Therapists expanded access to mental health services, reducing behavioral incidents and fostering better learning conditions.

Staffing shortages at the start of the year delayed the full implementation of planned interventions and co-teaching models. Despite challenges, the special education team expanded to include two Education Specialists, one School Psychologist, one Speech Pathologist, and three SPED Instructional Assistants. MLL students received designated and integrated ELD instruction four times per week, aligned to proficiency levels. However, the platooning model led to logistical challenges and lost instructional time during transitions.

The after-school program was extended for 30 additional days, incorporating academic fluency support and enrichment activities. RPA successfully launched its first Black Student Union (BSU), actively contributing to school initiatives and fostering student leadership.

Staffing shortages delayed key initiatives, including co-teaching efforts and consistent small-group intervention support. Scheduling conflicts impacted the efficiency of intervention services and collaborative planning time for teachers. The transition process for MLL instruction across grade levels needs refinement to minimize instructional time loss. Additional PD is needed to support teachers in effectively using the curriculum and integrating intervention strategies.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Variance due to sunseting the School Support Manager position and increased curriculum expenses

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Professional Development & Curriculum
 Partially effective. While technology integration and curriculum alignment showed initial improvements, these efforts have transitioned into small student academic gains. SBAC ELA DFS scores remain deeply below standard for all student groups (e.g., -84.9 overall, -90.7 for Students with Disabilities), and only 41% of students met iReady reading growth targets. This indicates that professional development and curriculum implementation to date have produced small targeted academic outcomes. iReady Math diagnostics show 11% growth from BOY to MOY. Ongoing PD and coaching are still needed for meaningful impact.

Data-Driven Instruction & MTSS
 Partially effective. Although data conversations have improved Tier 1 instruction, persistent staffing shortages delayed timely interventions and reduced peer coaching. As a result, student academic progress remains low (e.g., SBAC Math DFS at -81.6 overall). The limited impact of MTSS structures indicates partial effectiveness in producing targeted results for academic improvement.

MLL Instruction
 Partially effective. Systems for tracking progress have improved, but only 43.1% of English Learners are making progress on the ELPI, and the RFEP rate is extremely low at 1.17%. Additionally, SBAC scores for English Learners remain significantly below standard (ELA: -86.7,

Math: -93.1). Transitions in ELD support disrupted consistency in learning, making these actions ineffective in reaching language proficiency and academic growth goals.

Special Education

Partially Effective. The addition of staff supported increased intervention delivery, and students with disabilities showed slightly better growth in iReady Math (42%). However, their SBAC scores remain the lowest across subgroups (ELA: -90.7, Math: -72.2), and chronic absenteeism for this group is extremely high at 41.9%. Inconsistent co-planning continues to limit the overall effectiveness of instruction and alignment with general education.

BSU & Pro-Black Curriculum

Partially effective. While student leadership opportunities have increased, there has been little measurable academic improvement for Black/African American students (SBAC ELA: -86.3, Math: -59). Cultural awareness and action also received a low 47% favorable rating on the Teammate Survey. Training gaps and scheduling conflicts have hindered effective implementation of the curriculum, resulting in limited impact on outcomes.

Student-Led Conferences

Effective. These conferences successfully increased student ownership and family engagement with 80% completion. However, only 18% of families responded favorably regarding overall family engagement, and families are requesting more frequent check-ins. Thus, while this strategy shows some promise, its effectiveness in deepening engagement and improving achievement remains limited.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Professional Development & Curriculum: Increase follow-up coaching and targeted PD on curriculum implementation and the UnboundEd framework to support full integration.

Data-Driven Instruction & MTSS: Adjust intervention scheduling to ensure small-group support is not delayed. Explore ways to optimize peer coaching and feedback cycles within the Master Schedule.

MLL Instruction: Revise the platooning model to reduce transition disruptions, possibly by adjusting scheduling or refining procedures for smoother movement.

Special Education: Establish dedicated co-planning time for SPED and general education teachers to improve alignment and collaboration.

Student-Led Conferences: Introduce additional touchpoints for family engagement beyond formal conferences, such as progress updates or informal check-ins.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Grade Level Curriculum	<p>Shift from Standalone PD to Ongoing Coaching Cycles – Move beyond one-time professional development by incorporating monthly coaching sessions and collaborative planning time to support teachers in effectively implementing curriculum resources.</p> <p>Increase Teacher-Led PD & Model Lessons – Empower teacher leaders to facilitate peer-led professional development, providing model lessons in EL, iReady, and Amplify to strengthen instructional practices.</p> <p>Structured Lesson Internalization Meetings – Grade-level teams will engage in regular lesson internalization sessions using the GLEAM framework, allowing teachers to customize and align grade-level curriculum with Culturally Responsive Teaching (CRT) practices.</p> <p>Create Leadership PLCs – Establish a monthly Professional Learning Community (PLC) for administrators and teacher leaders to collaboratively apply UnboundEd strategies and refine curriculum implementation.</p> <p>Strengthen Culturally Responsive Teaching (CRT) Practices – Embed CRT-aligned instructional strategies within PD sessions and lesson planning, ensuring equitable access and engagement for all students.</p> <p>Monitor & Support Digital Learning Implementation – Develop a tech utilization tracker to ensure students regularly engage with digital tools, supporting grade-level content practice and skill development.</p> <p>The actions outlined above are designed to benefit all students, while specifically aiming to address the urgent needs highlighted by the California School Dashboard. Red indicators have been identified for low-income students in SBAC ELA. These actions ensure that while all students receive support, there is focused intervention to close the achievement gaps for those most at risk</p>	\$314,148.00	Yes
1.2	Instruction	<p>Regular data discussions will be embedded into shared preps, release days with substitutes, and early release days to ensure teachers have the necessary time to analyze Common Formative Assessments (CFAs) and interim data. The focus will be on using assessment results to guide Tier 1 instruction, identifying student misconceptions, and adjusting teaching strategies to meet diverse learning needs.</p> <p>The leadership and administrative teams will conduct weekly classroom observations to identify bright spots, instructional trends, and areas for</p>	\$847,177.00	Yes

Action #	Title	Description	Total Funds	Contributing
		growth. However, to increase the impact of these observations, we will incorporate targeted coaching cycles. For example, peer-modeling effective instructional practices to demonstrate high-impact strategies and in person ongoing feedback and reflection to ensure instructional improvements are sustained. Ensuring that learning objectives are clearly communicated and understood by students is a priority. Post and verbalize learning targets consistently. Engage students in discussions about objectives to deepen understanding. Encourage students to track their progress toward learning goals, fostering academic ownership. While Tier 1 instruction has improved, students who need additional support require more personalized interventions. Using CFA data, we will expand small-group instruction to provide struggling students with: more frequent and targeted skill-building sessions within core instruction, Tier II intervention with learning coaches in small group setting, and progress monitoring to track student growth and refine intervention strategies.		
1.3	Academic Program (Master Scheduling)	School MTSS team uses data to inform access to interventions and supports through established processes. Streamline our data review process to ensure that students are identified for interventions as early as possible, with efforts to begin intervention immediately at the start of the school year. To address this, we will focus on filling staffing gaps earlier, enabling the immediate implementation of targeted interventions. Improve the alignment of our Master Schedule across grade levels to ensure coaching and planning time are consistently available for all teachers. A more cohesive school-wide schedule will support peer-coaching opportunities and enable regular feedback cycles, fostering collaboration and professional growth across the school. Collaborate more closely with the Program Specialist to ensure co-teaching models are effectively integrated into the instructional model.	\$2,899,837.00	No
1.4	MLL	Ensure all MLL students receive designated and integrated ELD instruction four times per week, with instruction aligned to their proficiency levels. This will be supported by an MLL instruction team that monitors progress,	\$18,423.00	No

Action #	Title	Description	Total Funds	Contributing
		<p>provides professional development, and administers necessary assessments.</p> <p>MLL students will receive ELD instruction four times per week, with lessons designed to align with their specific proficiency levels. The MLL instruction team will oversee the design and delivery of these lessons, ensuring they are both accessible and challenging for students at different stages of language acquisition. Instruction will include both designated ELD sessions, focused exclusively on language development, and integrated ELD, where language learning is embedded in content-area instruction. Continue Professional development for teachers to ensure they understand how to tailor instruction to meet the diverse needs of MLL students. Increase measures of tracking and monitoring of both operational (RFEP, enrollment, placement, ELPAC testing) and academic (formative/summative assessments) data. This data will be tracked using the redesigned MLL school site dashboard. Progress will be monitored regularly through the dashboard, and action plans will be developed based on the data to address any areas of concern or challenge. Continue the administration and training in ELPAC assessments, ensuring that all teachers involved are knowledgeable in the administration and interpretation of ELPAC results.</p> <p>The Master Schedule will be reviewed and adjusted to allow for adequate time between platooning periods. This revision will minimize delays and create a smoother flow throughout the day, ensuring that MLL students receive consistent, uninterrupted instruction.</p> <p>Ongoing professional development will be provided to all staff involved in ELD instruction. This will include training on differentiating instruction for students at varying proficiency levels, managing transitions effectively, and integrating language development within content areas.</p>		
1.5	SPED	<p>Align the master schedule to support dedicated co-planning time between SPED and General Education teachers.</p> <p>Pilot structured weekly co-teaching planning meetings to improve role clarity and instructional alignment.</p> <p>Provide ongoing training on co-teaching models, lesson co-design, and shared instructional strategies.</p>	\$799,885.00	No

Action #	Title	Description	Total Funds	Contributing
		<p>Conduct small-group coaching cycles to model effective strategies and provide real-time feedback.</p> <p>Now that we have 2 Education Specialists, 3 IAs, 1 School Psychologist, and 1 Speech Pathologist, ensure interventions are implemented with fidelity across classrooms.</p> <p>Grow by 0.5 to 1.0 in the Big Goal areas identified in the Peer Program Review:</p> <p>Vision of Excellence Feedback (2.5 ? 3.0+)</p> <p>Student Ownership (2.5 ? 3.0+)</p> <p>Social-Emotional & Behavior Support (2.5 ? 3.0+)</p>		
1.6	Black Excellence	<p>The establishment of BSU and the Black Family Advisory Committee will support the commitment to this work. It affirms Black kids' worth, dignity, and right to equal opportunities and resources, thereby addressing the systemic injustices and inequalities that have traditionally harmed Black communities and students.</p> <p>Implement the Pro-Black Curriculum Initiative (which includes the use of alternate texts and activities to highlight black excellence, and reduce anti-black bias) in our SEL, ELA, and Math.</p> <p>Ensure full curriculum integration across SEL, ELA, and Math</p> <p>Provide at least two coaching cycles per semester for teachers on culturally responsive co-teaching.</p> <p>Work with the Regional Academic Team to provide professional development, structured internalization/planning sessions, and do quarterly program learning walks to review quality (See doc for costs: PBCI Supplements)</p> <p>Develop a Black Student Union (BSU) and provide materials (costs for t-shirts, awards, supplies, etc.)</p> <p>Create BSU Leadership Roles for students to take on event planning, peer mentorship, and advocacy projects.</p>	\$0.00	No

Action #	Title	Description	Total Funds	Contributing
		<p>Implement a student-led speaker series, inviting community leaders to share experiences and insights.</p> <p>Participation in Black Excellence awards ceremony (costs for awards)</p> <p>Start a Black Family Advisory Council to get input on our school community</p> <p>Increase community partnerships to bring in mentors and role models for students.</p>		
1.7	Personalized Learning (students)	<p>Students create Personalized Learning Plans and share with families during Student-led Conferences (once per semester) based on their learning goals and data. Action steps to support goals are written for each student, and students have time each month to monitor progress on their goals and adjust plans.</p> <p>Introduce a Midpoint Progress Report: A structured progress update between SLCs will help keep families informed and engaged.</p> <p>Strengthen Monthly Check-Ins: Teachers will use visual goal trackers and structured reflection prompts to help students better engage in goal monitoring.</p> <p>Offer Optional Parent-Teacher Check-Ins: Families will have the option to schedule a brief, focused progress meeting if needed.</p>	\$0.00	Yes
1.8	Title I	<p>To enhance academic performance across all student groups, with a focus on aiding those at the lowest achievement levels, our strategy involves utilizing Title I funds for the following positions:</p> <p>Dean of Students Instructional Assistant Mental Health Therapist</p> <p>This approach, grounded in our commitment to equity, ensures all students have access to necessary resources and support, regardless of socioeconomic status. By allocating Title I funds towards these positions we aim to provide targeted interventions that directly contribute to student</p>	\$171,802.00	No

Action #	Title	Description	Total Funds	Contributing
		<p>success. Leverage student focus groups to provide academic goal-setting and accountability measures, ensuring the interventions are directly impacting student learning outcomes. Implement more frequent progress monitoring to assess whether students receiving small-group and one-on-one support are making measurable gains</p> <p>Continue providing targeted intervention through our current Instructional Assistants to ensure students receive support in developing essential skills for academic success.</p>		

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	Aspire scholars and staff are empowered to cultivate communities that foster inclusive, affirming, joyful, and safe learning environments.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
 Priority 5: Pupil Engagement (Engagement)
 Priority 6: School Climate (Engagement)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

In alignment with Aspires Core Values—joy, well-being, agency, belonging, and community partnership—our region has crafted a graduate profile to inspire and guide our students and educators in Aspire Central Valley. Our aim is to empower them, not just academically but also personally, fostering a culture where everyone can thrive and contribute positively. We are excited to introduce a new social-emotional curriculum, set to unfold over the next three years. Designed to be culturally responsive, it equips our community with the tools to foster empathy and trust. Our commitment to the 'Empowered' goal is a pledge to create a nurturing space where all individuals can excel and support the broader community's well-being. We will track our journey towards this vision, using surveys and data on attendance, discipline, and school climate, to ensure a healthy, inclusive, and vibrant educational environment.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Student Sense of Safety and School Connectedness as a Percentage (Aspire Student Survey)	2023-2024 Aspire Student Survey % Responded Favorably Sense of belonging Grades 3-5: 66% Teacher-student relationships: Grades 3-5: 84%	2024-2025 Aspire Student Survey % Responded Favorably Sense of belonging Grades 3-5: 50% Teacher-student relationships: Grades 3-5: 75% School Safety: Grades 3-5: 51%		2026-2027 Aspire Student Survey % Responded Favorably Sense of belonging Grades 3-5: 86% Teacher-student relationships:	Sense of Belonging (Grades 3-5): -16.00% Teacher-Student Relationships (Grades 3-5): -9.00% School Safety (Grades 3-5): +4.00%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		School Safety: Grades 3-5: 47%			Grades 3-5: 100% School Safety: Grades 3-5: 67%	
2.2	Student Suspension Rates as a Percentage (CA School Dashboard)	2022-2023 Suspension Rate All Students: 3.6% African American/Black: 4.7% Hispanic/Latinx: 3.1% English Learners: 2.8% Socioeconomically Disadvantaged: 4% Students with Disabilities: 6.4%	2023-2024 Suspension Rate All Students: 1.50% Black/African American: 4.20% Asian: 0.00% Hispanic: 1.30% Multiple Races/Two or More: 0.00% Students with Disabilities: 2.30% English Learner: 1.30% Socioeconomically Disadvantaged: 1.50%		2025-2026 Suspension Rate All Students: 2.7% African American/Black: 3.8% Hispanic/Latinx: 2.2% English Learners: 1.9% Socioeconomically Disadvantaged: 3.1% Students with Disabilities: 5.5%	All Students: -2.1% Black/African American: -0.50% Hispanic/Latinx: -1.80% English Learners: -1.50% Socioeconomically Disadvantaged: -2.50% Students with Disabilities: -4.10%
2.3	Chronic Absenteeism (CA School Dashboard)	2022-2023 Chronic Absenteeism Rate All: 40.20% African American/Black: 41.00% Hispanic/Latinx: 41.10% English Learners: 33.30% Socioeconomically disadvantaged: 41.60%	2023-2024 Chronic Absenteeism Rate All Students: 29.10% English Learner: 29.90% Socioeconomically Disadvantaged: 29.90%		2025-2026 Chronic Absenteeism Rate All: 40.20% African American/Black: 41.00% Hispanic/Latinx: 41.10% English Learners: 33.30%	All Students: -11.10% Black/African American: -17.60% Hispanic/Latinx: -9.70% English Learners: -3.40% Socioeconomically Disadvantaged: -11.70%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Students with Disabilities: 39.10%	Black/African American: 23.40% Asian: 9.10% Hispanic: 31.40% Multiple Races/Two or More: 26.70% Students with Disabilities: 41.90%		Socioeconomically disadvantaged: 41.60% Students with Disabilities: 39.10%	Students with Disabilities: +2.80%
2.4	Efforts we make to seek parent input. (Aspire Family Survey)	2023-2024 Aspire Family Survey Barriers to Engagement: 84% responded favorably Family Engagement: 12% responded favorably	2024-2025 Aspire Family Survey Barriers to Engagement: 85% responded favorably Family Engagement: 18% responded favorably		2026-2027 Aspire Family Survey Barriers to Engagement: 90% responded favorably Family Engagement: 37% responded favorably	Barriers to Engagement: +1.00% Family Engagement: +6.00%"
2.5	Parent Input in Decision Making (LCFF Priority 3, Self-Reflection Tool (Rating 1-5))	2023-2024 Local Performance Indicator, Self-Reflection Supporting Principals and Staff in Family Engagement: 3 Empowering Families in Decision-Making: 3 Inclusive Family Input Opportunities: 3 Collaborative Family Engagement Planning: 2	2024-2025 Local Performance Indicator, Self-Reflection Supporting Principals and Staff in Family Engagement: 4 Empowering Families in Decision-Making: 4		2026-2027 Local Performance Indicator, Self-Reflection Average Rating: 4 or higher	Supporting Principals and Staff in Family Engagement: +1 (increase) Empowering Families in Decision-Making: +1 (increase) Inclusive Family Input Opportunities: +1 (increase)

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Inclusive Family Input Opportunities: 4 Collaborative Family Engagement Planning: 4			Collaborative Family Engagement Planning: +2 (increase)
2.6	School Attendance Rate (P2, PowerSchool)	2023-2024 P2 Attendance Rate 92.98%	2024-2025 P2 Attendance Rate 91.37%		2026-2027 Attendance Rate (P2) 95.1% or higher	Decreased 1.61%
2.7	Pupil Expulsion Rates (Data Quest)	2023-2024 Expulsion Rate 0%	2023-2024 Pupil Expulsion Rate 0 %		2026-2027 Expulsion Rate 0%	No Change
2.8	Surveys of parents to measure safety and school connectedness (Aspire Family Survey)	2023-2024 Aspire Family Survey 71% responded favorably "The school provides a safe environment for my child." 67% responded favorably "I feel comfortable discussing my child(ren)'s needs with their teacher(s) and/or other school staff."	2024-2025 Aspire Family Survey 84% responded favorably: "The school provides a safe environment for my child." 80% responded favorably: "I feel comfortable discussing my child(ren)'s needs with their teacher(s) and/or other school staff."		2026-2027 Aspire Family Survey 85% responded favorably "The school provides a safe environment for my child." 85% responded favorably "I feel comfortable discussing my child(ren)'s needs with their teacher(s) and/or other school staff."	The school provides a safe environment for my child: +13.00% I feel comfortable discussing my child(ren)'s needs with their teacher(s) and/or other school staff: +13.00%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.9	School Facilities in Good Repair (SARC)	2022-2023 Overall Rating: Good	2023-2024 Overall Rating: Good		2025-2026 Overall Rating: Good	No Change

Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

This year, Rosa Parks Academy continued to advance our commitment to creating inclusive, affirming, joyful, and safe learning environments where Aspire scholars and staff are empowered to thrive. Our strategic goals focused on supporting students and families through improvements in attendance and enrollment, SEL, family and community engagement, school climate, classroom facilities, and instructional coaching.

We implemented consistent communication strategies and tiered interventions to support student attendance, including personalized family outreach and attendance incentives. While we saw improvement in individual student attendance rates, chronic absenteeism remains an ongoing challenge. A difference from our original plan was the need for more staff capacity to maintain regular outreach, especially during times of high absenteeism.

Teachers continued to incorporate SEL routines into the school day with the implementation of Moozoom, supported by professional development in trauma-informed practices and restorative strategies. We strengthened the role of the behavior support team, and SEL was integrated into morning meetings and small group sessions. A highlight was the proactive shift to coaching behavior plans, though implementation fidelity varied across classrooms, and some staff expressed a need for more training on Tier 2 and Tier 3 interventions.

We successfully hosted a wide range of family events throughout the year, steam night, parent-teacher conferences, and cultural celebrations. These events helped foster a stronger sense of belonging and connection within our school community. The challenge remains to increase participation from harder-to-reach families and continue expanding communication in families' home languages, specifically in our SSC and ELAC Meetings.

Schoolwide expectations were aligned through staff training and clear behavior systems. We made significant strides in shifting from reactive to proactive behavior supports. Learning walks and check-ins revealed that staff culture and morale improved when regular coaching and affirming practices were in place. However, maintaining high expectations and consistency in routines required ongoing reinforcement, particularly as we approached the final quarter of the year.

This year, we onboarded a new Building Manager who has been instrumental in bringing the school into compliance and improving overall safety. Upgrades included new locks, alarm systems, and a stronger focus on routine maintenance. While some progress was delayed due to the cost of addressing deferred maintenance, the proactive steps taken have set a stronger foundation for next year, including plans for long-term preventative maintenance.

Coaching cycles were launched with strong momentum, and teachers received bi-weekly feedback based on the Aspire Student Learning Framework. Learning walks and peer observations were also introduced to support collective growth. While scheduled coaching conversations were generally upheld, more in-person debriefing time would have further deepened instructional practice. Moving forward, we plan to improve structures to ensure consistent feedback loops and teacher reflection time.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Variance due to the reallocation of budget funding the Mental Health Therapist role and reduced open Campus Monitor Positions

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, the actions taken this year were moderately to highly effective in moving toward our goal of cultivating inclusive, affirming, joyful, and safe learning environments for all scholars and staff.

Attendance & Enrollment – Moderately Effective

Tiered attendance interventions helped reduce chronic absenteeism for some targeted students, and personalized family outreach created more consistent communication. However, we did not see school-wide improvements in attendance data at the level we had hoped.

Social-Emotional Learning (SEL) – Effective

Increased SEL integration across classrooms and stronger alignment between behavior plans and teacher practice led to improved student emotional regulation and reduced office referrals in several grades. However, teachers still need some training around trauma-informed and restorative practices to improve their proactive approaches when managing behaviors.

Family & Community Engagement – Moderately Effective

Family events such as Saturday School, literacy nights, and cultural showcases were well-attended and positively received. Parent feedback consistently noted a stronger sense of belonging and inclusion this year. However, we are still having challenges with families attending the school site and ELAC meetings to gather vital feedback and input regarding school action plan and LCAP.

School Climate – Moderately Effective

Positive behavior systems, SEL routines, and increased coaching helped build a more affirming and structured climate. Most students were aware of expectations and participated in school-wide incentives. However, a gap still exists in consistent follow-through on behavior plans and classroom management systems, particularly in the second half of the year.

Classroom Facilities & Physical Spaces – Effective
The hiring of a new Building Manager significantly improved campus safety, with visible upgrades to alarms, locks, and general maintenance. FIT walkthroughs showed improvements in facility compliance and cleanliness.

Regular Coaching & Observations – Moderately Effective
Bi-weekly coaching sessions and learning walks supported instructional improvement and alignment with the Aspire Student Learning Framework. Most teachers had clear goals in their PLPs, and some lead teachers began coaching their peers. However, the effectiveness of this action was limited by the lack of time for in-person debriefs and reflection

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Designate a consistent staff member or small team to monitor and follow up on chronic absenteeism using weekly data tracking and family engagement strategies, this is still an area of growth.

Increase teacher PD on SEL practices and behavior plan implementation fidelity. Expand Tier 2 behavior supports to include more push-in coaching and reflection tools for students. Classroom behavior incidents decreased when behavior plans were implemented consistently. However, some students were not supported early enough due to inconsistent implementation.

Protect time for post-observation coaching conversations to happen face-to-face, with a focus on student outcomes, data-driven decisions and next steps. Add 15-minute debriefs to the coaching calendar and create peer learning walks with structured reflection protocols.

Build on the success of this year’s family events by aligning them more closely with academic milestones (e.g., data nights tied to I-Ready or SBAC results). Plan events quarterly, with input from families, and include opportunities for students to showcase learning and incorporating school action plan and LCAP conversations.

Develop a long-term facilities maintenance calendar and budget to avoid costly emergency repairs. Conduct quarterly facility audits and develop a 1–3 year capital improvement plan with the Building Manager.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Attendance and Enrollment	Attendance recovery sessions during ELOP to support students with high absenteeism.	\$215,737.00	Yes

Action #	Title	Description	Total Funds	Contributing
		<p>Meeting state staffing and program requirements to ensure effective implementation.</p> <p>Successfully launched school-wide attendance incentive programs, including perfect attendance certificates and grade-level competitions, to motivate students to aim for consistent attendance.</p> <p>Installed new attendance boards in every grade-level classroom to enable teachers to quickly identify and recognize daily attendance, fostering a culture of accountability and celebration.</p> <p>Partnered with a rideshare service to support families facing transportation challenges, helping to remove barriers to consistent attendance.</p> <p>Conducted home visits and hosted community workshops specifically designed to educate and support families with younger students on the importance of daily attendance.</p>		
2.2	SEL	<p>Purchased and distributed board-approved SEL curriculum replacements (refer to CV Curriculum Overview 24-25 for details).</p> <p>Implemented the Moozoom curriculum across all grade levels to ensure consistent SEL instruction.</p> <p>Conducted regular learning walks and fidelity checks to monitor the effective use of the Moozoom curriculum.</p> <p>Ensured that classrooms visibly post SEL-specific learning targets, achieving approximately 65% compliance.</p> <p>Utilized Panorama data to guide discussions on improving student, family, and staff outcomes.</p> <p>Delivered professional development on Panorama data analysis, with a focus on practical strategies to enhance SEL implementation and support.</p> <p>Developed structured framing and survey assessment protocols for 3rd-5th grade students to prepare for the upcoming January survey.</p> <p>Launched the Black Student Union (BSU) with cross-grade level participation, fostering dialogue on restorative culture and addressing campus-wide needs.</p> <p>Establish consistent meeting times and mentorship support to increase student involvement and maintain continuity.</p>	\$0.00	No

Action #	Title	Description	Total Funds	Contributing
2.3	Family and Community Engagement & Outreach	<p>Our goal is to strengthen family and community engagement by fostering inclusive, consistent, and meaningful connections between families and the school. To achieve this, we will host regular family engagement events that celebrate diverse cultures and build community involvement. Events such as Hispanic Heritage Night, Black History Month Block Party, Back to School Night, Saturday School, AAPI Celebration, and the Color Run will continue to provide opportunities for families to connect and participate. We will also maintain quarterly SSC/ELAC meetings to ensure transparent communication and collaboration with families. In addition, we will prioritize forming a Black Family Advisory group to create a dedicated space for input on school culture and climate from Black families.</p> <p>To increase awareness and participation, we will continue utilizing social media to promote events and keep families informed. We will also maintain strong partnerships through the roles of the Community Schools Director and Family Resource Coordinator, who will lead efforts to establish and sustain meaningful community connections. Through the Stronger Connections Grant, we will continue to support family engagement by utilizing the expertise of our school social worker and Parent Outreach Coordinator to enhance attendance support and conduct home visits as needed.</p>	\$0.00	No
2.4	School Climate	<p>The primary goal of this action step is to foster a positive, supportive, and inclusive school climate through consistent behavior management practices and restorative approaches. To achieve this, we will continue to implement and strengthen our Positive Behavioral Interventions and Supports (PBIS) system while embedding restorative practices throughout the school community.</p> <p>Staff Training and Professional Development: Provide ongoing professional development focused on trauma-informed practices, social-emotional learning (SEL), and restorative practices to equip staff with effective strategies to support diverse student needs.</p>	\$51,296.00	Yes

Action #	Title	Description	Total Funds	Contributing
		<p>Clear and Consistent Expectations: Establish and communicate clear, schoolwide behavior management expectations to ensure consistency across classrooms and staff.</p> <p>Collaboration and Role Clarity: Strengthen communication between the Dean of Students (DOS), the Behavioral Instructional Assistant, and teaching staff to ensure a unified approach to behavior management and support.</p> <p>Data-Driven Decision Making: Regularly review behavior and attendance data to identify trends and develop targeted intervention plans, ensuring data-driven decision-making at every level.</p> <p>Fidelity Checks and Support: Conduct regular learning walks and fidelity checks to assess the consistent implementation of PBIS and restorative practices.</p>		
2.5	Classroom Facilities, and Student Physical Spaces	<p>Ensure that all school facilities and student physical spaces are safe, well-maintained, and conducive to learning, in alignment with the Williams Act and the Comprehensive Safety Plan. Ensure compliance with Williams Act requirements, addressing any deficiencies in school infrastructure. Conduct quarterly facility walkthroughs using the Facility Inspection Tool (FIT) to ensure all school ratings are at least ""Good."" Implement preventative maintenance schedules to reduce costly emergency repairs.</p> <p>Continue upgrading locks, gate alarms, and surveillance systems to improve campus security.</p> <p>Maintain a schedule of regular safety drills (fire, earthquake, lockdown) in alignment with the Comprehensive Safety Plan.</p> <p>Provide annual staff training on emergency response procedures and safety protocols.</p> <p>Provide teachers with an environmental checklist to prepare their classroom environments each year.</p> <p>Address HVAC, plumbing, and electrical system maintenance to ensure a comfortable and functional learning environment.</p>	\$78,733.00	Yes

Action #	Title	Description	Total Funds	Contributing
		<p>Establish a multi-year capital improvement plan to prevent deferred maintenance from accumulating.</p> <p>Allocate specific budget funds for major repairs and facility upgrades.</p>		
2.6	Regular Coaching (using ASLF & TLF)	<p>Strengthen instructional practice and student outcomes through consistent, high-quality coaching, observations, and aligned professional development. Provide bi-weekly coaching and feedback sessions for all teachers using the Aspire Student Learning Framework (ASLF) and TeachBoost to track progress and provide targeted support. Support all teachers in creating 1–2 Professional Learning Plan (PLP) goals tied to key ASLF focus areas. Identify and develop peer observers and teacher leaders to support instructional alignment, peer feedback, and staff empowerment. Conduct weekly admin learning walks aligned to school-wide priorities, using data collected to inform coaching and professional development. Share key trends and learning walk insights with staff through weekly team meetings or newsletters to promote schoolwide transparency and growth. Prioritize in-person debrief conversations following observations to ensure clear, supportive coaching and strengthen teacher development.</p> <p>Improved instructional practices aligned with the ASLF. Increased teacher confidence and ownership of professional growth. Greater alignment between coaching, teacher goals, and school priorities. Strengthened collaboration and peer support across grade levels and teams.</p>	\$0.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
3	Aspire scholars and staff engage in meaningful work that is rigorous, culturally relevant, and engaging through real-world experiences to demonstrate opportunities that transform future possibilities.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
 Priority 3: Parental Involvement (Engagement)
 Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 5: Pupil Engagement (Engagement)
 Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.

Our goal is to transcend traditional education by offering real-world opportunities to both students and staff. With programs like Early College High School and project-based learning, we aim to highlight the diverse talents and abilities within our community. We're committed to empowering our community by integrating real-world experiences that not only enhance academic performance but also equip individuals with vital life and career skills. As we transition to innovative, student-centered learning, we will support our educators in updating their teaching methods, ensuring they lead in educational innovation. In championing innovation, fostering teamwork, and empowering our community, we are dedicated to unlocking new possibilities for everyone in the Aspire community.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	Teacher Credentials (SARC)	2021-2022 71.79% Fully Credentialed	2022-23 86.21% Fully Credentialed		2025-2026 100% Fully Credentialed	Increased by 14.42%
3.2	Teacher Sense of Safety and School Connectedness (Aspire Teammate Survey)	2023-2024 Aspire Teammate Survey School Climate: 67% responded favorably	2024-2025 Aspire Teammate Survey		2026-2027 Aspire Teammate Survey	School Climate: -7.00% Belonging: No Change (0.00%) Well-being: -5.00%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		<p>Belonging: 76% responded favorably</p> <p>Well-being: 67% responded favorably</p> <p>Staff-Leadership Relationships: 48% responded favorably</p> <p>Cultural Awareness and Action: 44% responded favorably</p>	<p>School Climate: 60% responded favorably</p> <p>Belonging: 76% responded favorably</p> <p>Well-being: 62% responded favorably</p> <p>Staff-Leadership Relationships: 57% responded favorably</p> <p>Cultural Awareness and Action: 47% responded favorably</p>		<p>School Climate: 87% responded favorably</p> <p>Belonging: 95% responded favorably</p> <p>Well-being: 87% responded favorably</p> <p>Staff-Leadership Relationships: 68% responded favorably</p> <p>Cultural Awareness and Action: 64% responded favorably</p>	<p>Staff-Leadership Relationships: +9.00%</p> <p>Cultural Awareness and Action: +3.00%</p>
3.3	Teammate Retention Rate (Data Portal)	<p>2023-2024 to 2024-2025 Retention Rate</p> <p>96.2%</p>	Retention Rate 88.50%		<p>2026-2027 to 2027-2028 Retention</p> <p>Maintain 90% or higher</p>	Decreased by 7.70%

Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

The goal of ensuring that both scholars and staff engage in meaningful, rigorous, and culturally relevant work that provides real-world experiences was implemented with a focus on creating transformative learning opportunities. Throughout the year, we worked to connect academic content with real-world applications, helping students see the relevance of their learning and its potential impact on their futures.

Project-Based Learning (PBL)

We aimed to implement rigorous project-based learning across all grade levels, ensuring that students worked on projects that connected to their local community, current global issues, and their interests. We planned to invite guest speakers, community leaders, and professionals into the classroom twice a year to share insights and experiences with students. While the plan called for two in-person guest speaker events, we were only able to hold one, as logistical challenges related to guest availability and scheduling conflicts arose.

Efforts were made to ensure that all students could see themselves in the content, particularly in the areas of history, literature, and social studies, but can increase in math and science.

Teachers were provided with ongoing professional development to ensure that they could effectively implement culturally relevant pedagogy and engage students in meaningful, rigorous learning experiences. However, some teachers needed additional support to continue incorporate culturally relevant teaching strategies.

Despite the challenges, there was a noticeable increase in student engagement, particularly in the subjects that included culturally relevant materials and project-based learning. In addition, the coaching and observations provided to most teachers help improved their classroom instruction.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between budgeted expenditures and estimated actual expenditures for any of the actions under this goal.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The goal of ensuring scholars and staff engaged in meaningful, rigorous, and culturally relevant work connected to real-world experiences was partially effective in achieving its intended outcomes.

Effective: Increased student engagement was observed across multiple classrooms, particularly where instruction reflected students' identities and backgrounds. Teachers integrated culturally relevant texts and discussions, especially in ELA and social studies, which helped students connect more deeply to the content.

Effective: Project-Based Learning (PBL), when implemented with fidelity, resulted in stronger student collaboration, ownership of learning, and critical thinking. Teacher reports indicated that students were more motivated and demonstrated a deeper understanding of real-world issues.

Partially effective: Limited planning and collaboration time hindered full execution. Teachers expressed a need for more dedicated time to design aligned, culturally relevant projects, coordinate guest speakers, and modify existing curriculum.

While family engagement continues to increase, student academic outcomes as measured by SBAC and iReady data remained significantly below standards:

SBAC ELA DFS: -84.9 (All Students), -86.3 (Black/African American), -86.7 (English Learners)

SBAC Math DFS: -81.6 (All Students), with only 23% of students meeting annual typical growth on iReady Math

Only 41% of students met iReady Reading growth targets

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Increased student engagement in classrooms where culturally relevant materials and Project-Based Learning (PBL) units were implemented with fidelity.

Improved student ownership and motivation, particularly in ELA and social studies, where instruction reflected students' identities and real-world connection

Feedback from staff also highlighted the need for more structured collaboration opportunities to effectively design and align culturally relevant lessons and projects.

We will prioritize structured time for teachers to co-plan and align culturally relevant content and PBL units, including cross-grade collaboration where possible.

PD will focus on high-impact strategies for culturally relevant pedagogy, effective PBL design, and student engagement."

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Rigorous Projects (Project-Based learning)	Ensure that every student completes at least one rigorous, standards-aligned project at each grade level that demonstrates academic thinking, creativity, collaboration, and relevance to real-world issues.	\$0.00	No

Action #	Title	Description	Total Funds	Contributing
		<p>Provide regularly scheduled collaborative planning time for teachers to design and internalize rigorous projects. Align all projects to grade-level standards and the Aspire Student Learning Framework. Use regional protocols for project planning and reflection to ensure consistency and rigor.</p> <p>Create/Use grade-level project rubrics aligned to learning targets and success criteria.</p> <p>Host quarterly Family Project Nights or Exhibitions of Learning to showcase student projects and celebrate learning. Invite community members and families to engage in project launches, exhibitions, and as experts in relevant fields. Provide families with communication tools and guidance to support their child's project work at home.</p>		
3.2	Family Involvement and Community Outreach	<p>Increase family involvement and strengthen community outreach to create a collaborative and supportive environment that enhances student learning and fosters a sense of belonging.</p> <p>Organize at least one Saturday School and one major family engagement event each year, including a Back to School Night, Color Run, and Harvest Festival, to provide opportunities for families to engage with the school community.</p> <p>Create events that promote shared responsibility for student learning and encourage families to participate in activities that support their children's academic, social, and emotional growth.</p> <p>Invite career professionals and community members into the school at least twice a year to engage with students through career talks, mentoring, and hands-on activities.</p> <p>Partner with local organizations and businesses to provide real-world learning experiences for students and to enhance their sense of connection to the wider community.</p>	\$0.00	No

Action #	Title	Description	Total Funds	Contributing
		<p>Host two Student-Led Conferences each year where students present their academic and personal progress to their families.</p> <p>Implement hybrid models for key meetings (such as SSC and ELAC) to provide both in-person and virtual attendance options, ensuring accessibility for families with scheduling or transportation challenges.</p> <p>Coordinate with local organizations for fundraising, mentoring programs, and volunteer opportunities that directly support students' learning experiences.</p>		
3.3	Professional Learning (adults)	<p>Ensure all teammates have the support and development necessary to meet their career growth aspirations through targeted professional learning opportunities.</p> <p>Every teammate will set personalized, stretch goals that align with their long-term career objectives. These goals will be reviewed and updated regularly during PLP meetings to track progress and ensure alignment with both individual and organizational priorities.</p> <p>Mid-year check-ins will be implemented to review progress on professional learning goals, offer additional support as needed, and ensure goals remain relevant and achievable throughout the year.</p> <p>Teammates will be provided with scheduled release time for peer observations, collaborative planning, and professional development opportunities to enhance their teaching practices and leadership skills.</p> <p>Administrators and other key staff will attend the National Equity Project: Leading for Equity training to further develop their equity-focused leadership skills.</p>	\$0.00	Yes
3.4	Teacher Credentialing	In accordance with the Williams Act Requirements ensure all teachers are properly credentialed and meet state requirements, while providing a	\$0.00	No

Action #	Title	Description	Total Funds	Contributing
		<p>pipeline for future teachers through partnerships with universities and programs like Alder Residents and student teaching placements.</p> <p>Set up quarterly meetings with teachers to review their credentialing status and ensure they are on track to meet state requirements. These meetings will provide individualized support to teachers who are misaligned with credentialing requirements and help them make progress toward fulfilling these obligations.</p> <p>Provide a strong mentorship program for both Alder Residents and student teachers, ensuring that they receive the support needed to succeed in their teaching placements. Regular check-ins and development opportunities will be offered to foster growth and professionalism.</p>		

Goals and Actions

Goal

Goal #	Description	Type of Goal
4	Ensure student access to targeted academic support and social-emotional resources to accelerate learning recovery and improve student outcomes for identified subgroups in areas identified by LREBG the needs assessment	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

The LEA developed this goal to ensure that all students, particularly identified subgroups, have equitable access to targeted academic support and social-emotional resources. This goal addresses the learning recovery needs identified through the LREBG needs assessment, aiming to accelerate learning recovery and improve student outcomes by providing comprehensive support in areas most impacted by the pandemic.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.1	SBAC ELA DFS	2022-2023 SBAC ELA DFS All Students: -82.2 African American/Black: -48.7 English Learners: -91.4 Hispanic/Latinx: -84.3 Socioeconomically Disadvantaged: -83.3 Students with Disabilities: -88.8	2023-2024 SBAC ELA DFS All Students: -84.9 English Learner: -86.7 Socioeconomically Disadvantaged: -84.1 Black/African American: -86.3 Hispanic: -85		2025-2026 SBAC ELA DFS All Students: -67.20 Black/African American: -33.70 English Learners: -76.40 Hispanic/Latinx: -69.30 Socioeconomically Disadvantaged: -68.30	All Students: -2.7 African American/Black: -37.6 English Learners: +4.7 Hispanic/Latinx: +0.7 Socioeconomically Disadvantaged: +0.8 Students with Disabilities: -1.9

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Students with Disabilities: -90.7		Students with Disabilities: -73.80	
4.2	SBAC Math DFS	2022-2023 SBAC Math DFS All Students: -86.3 African American/Black: -58.5 English Learners: -98.4 Hispanic/Latinx: -89.2 Socioeconomically Disadvantaged: -86.7 Students with Disabilities: -104.4	2023-2024 SBAC MATH DFS All Students: -81.6 English Learner: -93.1 Socioeconomically Disadvantaged: -81.7 Black/African American: -59 Hispanic: -86.8 Students with Disabilities: -72.2		2025-2026 SBAC Math DFS All: -56.30 African American/Black: -28.50 English Learners: -68.40 Socioeconomically disadvantaged: -56.70 Hispanic/Latinx: -59.20 Students with Disabilities: -74.40	All Students: +4.7 African American/Black: +0.5 English Learners: +5.3 Hispanic/Latinx: +2.4 Socioeconomically Disadvantaged: +5.0 Students with Disabilities: +32.2

Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

N/A - New Goal & Action 2025-26

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

N/A - New Goal & Action 2025-26

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

N/A - New Goal & Action 2025-26

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

N/A - New Goal & Action 2025-26

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
4.1	ELA	<p>Targeted Math Interventions – Small-group instruction, and personalized math interventions based on diagnostics with additional small-group intervention</p> <p>Expanded Learning Supports – After-school math Ignite tutoring intervention, summer school math programs, and adaptive technology tools.</p> <p>Culturally Responsive Instruction – Coaching and co-planning using the 2023 Mathematics Framework for California Public Schools, scaffolding for English Language Learners, and high-interest texts and activities.</p> <p>Family Engagement – Math workshops, take-home math activities, and community partnerships and events such as STEAM night.</p> <p>These evidence-based ELA interventions address the gaps identified in the needs assessment by:</p> <p>Improving Math computation Skills – Small-group instruction and personalized math activities help struggling struggling scholars build math computation and application.</p> <p>Providing Extended Learning Opportunities – Before/after-school and summer math programs offer additional instructional time for students needing extra support.</p> <p>Enhancing Instructional Practices – Professional development equips teachers with strategies to better support identified subgroups.</p> <p>Strengthening Family Engagement – Math workshops and take-home resources such as manipulative kits reinforce math skills outside of school. The actions are aligned with the allowable use of funds by supporting the purchase of evidence-based ELA and math curriculum grounded in state standards and providing substitute coverage for</p>	\$16,863.00	No

Action #	Title	Description	Total Funds	Contributing
		professional development aligned with the ELA/ELD Framework and Mathematics Framework to strengthen instructional practices.		
4.2	Math	<p>Targeted Literacy Interventions – Small-group instruction, structured literacy programs, additional Tier II intervention, and personalized literacy interventions (MyPath) using diagnostic data.</p> <p>Expanded Learning Supports – Before/after-school reading intervention through the Ignite program, summer literacy programs, and adaptive technology tools.</p> <p>Culturally Responsive Instruction – Professional development on co-teaching and co-planning, peer-coaching, scaffolding for English Learners, and diverse, high-interest texts; coaching using The English Language Arts/English Language Development Framework for California Public Schools</p> <p>Family Engagement – Literacy workshops, take-home reading materials, and community partnerships.</p> <p>These evidence-based ELA interventions address the gaps identified in the needs assessment by:</p> <p>Improving Foundational Literacy Skills – Small-group instruction, tutoring, and structured literacy programs help struggling readers build fluency and comprehension.</p> <p>Providing Extended Learning Opportunities – Before/after-school and summer literacy programs offer additional instructional time for students needing extra support.</p> <p>Enhancing Instructional Practices – Professional development equips teachers with strategies to better support identified subgroups.</p> <p>Strengthening Family Engagement – Literacy workshops and take-home resources reinforce reading skills outside of school. The actions are aligned with the allowable use of funds by supporting the purchase of evidence-based ELA and math curriculum grounded in state standards and providing substitute coverage for professional development aligned with the ELA/ELD Framework and Mathematics Framework to strengthen instructional practices.</p>	\$16,864.00	No

Action #	Title	Description	Total Funds	Contributing

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2025-26]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$1,447,690	\$165,464

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
33.510%	0.000%	\$0.00	33.510%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.1	<p>Action: Grade Level Curriculum</p> <p>Need: The data from the California Dashboard clearly shows significant academic challenges for English Learners (ELs) and Socioeconomically Disadvantaged students. English Learners exhibited marginal improvement in ELA scores but remain in the orange tier with a drop of - 91.40 from the previous year, indicating</p>	With the implementation of Heggerty phonemic awareness, possibly adding Bridges as supplemental intervention and increased Tier II Intervention we will increase all student's ELA performance. Our move towards designated ELD was purposeful to provide students with skill-based instruction at their level to develop their English language skills. Additionally, we are adopting a new research-based Math curriculum next year to provide more hands-on instruction and academic discourse.	Metric (1.1 & 1.2) SBAC

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>continued underperformance. In Math, while there has been some progress, ELs' scores are still in the orange tier, demonstrating a persistent achievement gap. Socioeconomically Disadvantaged students are showing similarly concerning trends with only slight improvements in ELA and remaining in the red tier, along with small gains in Math that place them in the yellow tier.</p> <p>Scope: LEA-wide</p>		
1.2	<p>Action: Instruction</p> <p>Need: The data from the California Dashboard clearly shows significant academic challenges for English Learners (ELs) and Socioeconomically Disadvantaged students. English Learners exhibited marginal improvement in ELA scores but remain in the orange tier with a drop of -91.40 from the previous year, indicating continued underperformance. In Math, while there has been some progress, ELs' scores are still in the orange tier, demonstrating a persistent achievement gap. Socioeconomically Disadvantaged students are showing similarly concerning trends with only slight improvements in ELA and remaining in the red tier, along with small gains in Math that place them in the yellow tier.</p>	<p>By engaging teachers in Science of Reading Training as well as GLAD their effectiveness will increase which will help to move these scholars quickly towards grade-level proficiency. English learning can be overrepresented in our population of students with IEPs, so it was important to us to ensure that was not occurring at our site and if it was, to address it with data.</p>	Metric (1.1 & 1.2) SBAC

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Scope: LEA-wide		
1.7	<p>Action: Personalized Learning (students)</p> <p>Need: The student body is 91.47% unduplicated students; therefore the needs of English learners and low-income students comprise the needs of the majority of our students and represent the focus of our actions. Students are scoring 82.2 below standard in ELA and 86.30 below standard in Math. While there was progress in ELA and huge gains in Math, we recognize there is still a need to increase our ELA and Math scores.</p> <p>Scope: LEA-wide</p>	Students take charge of their educational path when they design their own personalized learning plans. Students are more involved in the learning process and driven to succeed when they create goals based on their interests, strengths, and areas for improvement. During student-led conferences, PLP sharing with families encourages improved communication and cooperation between the home and the school. It enables parents to be aware of their child's needs, learning objectives, and progress so they can assist, encourage, and guide them at home.	Metric (1.1 & 1.2) SBAC Metric (1.9) iReady
2.1	<p>Action: Attendance and Enrollment</p> <p>Need: Daily chronic absenteeism rates at Rosa Parks Academy for 2022-23 was overall 40% which was a decrease from 2021-22 school year at 51%. Rates are particularly high for students experiencing low-income (42%), African American students (41%) and our Hispanic students (41%). Currently, rates for English Learners, and Students with Disabilities range from 3%-39%.</p>	Daily chronic absenteeism rates at Rosa Parks Academy for 2022-23 was overall 40% which was a decrease from 2021-22 school year at 51%. Student learning results are directly impacted by persistent absenteeism. Frequent absences from school causes students to lose out on critical teaching and fall behind academically. Test scores, graduation rates, and general academic achievement may all suffer as a result of this. Regular attendance increases a student's chances of graduating from high school, going on to pursue postsecondary education or employment, and contributing positively to society.	Metric (2.3) Chronic Absenteeism Metric (2.6) Attendance

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Scope: LEA-wide		
2.4	<p>Action: School Climate</p> <p>Need: Aspire Student Survey reveals that 66% of students feel a sense of belonging, 84% perceive positive teacher-student relationships, and 87% feel safe at school. With 91% of the student population being unduplicated, a significant portion is at a higher risk of facing challenges related to safety and inclusion.</p> <p>Scope: LEA-wide</p>	<p>The establishment of school MTSS and Equity Leadership Teams (ELT) aims to regularly review data on school climate, attendance, and behavior. The PBIS System and Merit Point System reinforce positive behavior, while training staff on the PowerSchool Incident tool supports consistency in recording behavior data. Learning walks and fidelity checks ensure PBIS and restorative practices are implemented effectively. Professional development on CPI, de-escalation techniques, and restorative practice training for all staff further improves their ability to handle discipline issues. By centering on Adult SEL in professional development and regularly integrating SEL strategies, these actions are expected to create a more positive and supportive school culture, directly addressing disparities in suspension rates and improving the sense of belonging and safety for unduplicated students. Implementing these actions schoolwide ensures all students and staff adhere to consistent behavioral expectations and receive equitable support. It also ensures that systemic issues like suspension rates and dropout rates are addressed uniformly, benefiting unduplicated students and promoting an inclusive school environment.</p>	<p>Metric (2.1) Student Sense of Safety</p> <p>Metric (2.2) Suspension Rates</p>
2.5	<p>Action: Classroom Facilities, and Student Physical Spaces</p> <p>Need:</p>	<p>Building managers will conduct quarterly facilities walkthroughs using the Facility Inspection Tool (FIT) to ensure that school facilities maintain a "Good" or higher rating. Annual staff training on the comprehensive safety plan will ensure that all</p>	<p>Metric (2.1) Student Sense of Safety</p> <p>Metric (2.8) Parent Sense of Safety</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>According to survey data, 47% feel safe at school and 71% of families believe the school provides a safe environment for their children. With a high percentage of unduplicated students, creating a safe and supportive learning environment is integral to their success. Unduplicated students often face additional challenges that can impact their learning, and they require stable, positive school conditions to thrive both academically and socially.</p> <p>Scope: LEA-wide</p>	<p>staff are prepared to respond to emergencies. A classroom checklist will ensure the consistent presence of essential safety kits, student work displays, and key anchor charts, promoting a safe and engaging learning environment. Providing these actions schoolwide ensures all students have equitable access to safe and well-maintained facilities, reinforcing safety expectations and supporting unduplicated students. A standardized safety plan across all classrooms also helps create a uniformly positive environment.</p>	
3.3	<p>Action: Professional Learning (adults)</p> <p>Need: Ongoing professional development is needed for both certificated and classified staff to deepen implementation of the school site's student assessment system and ensure all students will have an equitable opportunity to learn in a culturally responsive, physically, and emotionally healthy and safe environment.</p> <p>Scope: LEA-wide</p>	<p>During Professional Learning Plan (PLP) meetings, all teammates will be asked about their 5 and 10 year plans. If desire is present to move into another position, teammates will be asked to set a stretch goal to develop them for their future career goals and receive support/development in those areas (which may include release time for observations, tests, etc.) Equip staff with supplemental resources, professional development and targeted instructional materials to provide all students including English learners, Unduplicated, and students with exceptional needs high-quality first instruction.</p>	Metric (3.2) Teacher Sense of Safety and School Connectedness

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
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For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Not Applicable

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

These funds are allocated towards essential salary support to maintain our current staff levels and towards comprehensive professional development programs. By using the funds to cover part of the existing salaries, we ensure that our schools do not lose valuable staff members due to budget constraints. Concurrently, the investment in professional development enriches our staff's skills and teaching capabilities, enhancing both job satisfaction and educational outcomes. This dual approach of financial support and professional growth not only stabilizes our workforce but also directly contributes to sustained, high-quality service for our students.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A - single school LEA	N/A - single school LEA
Staff-to-student ratio of certificated staff providing direct services to students	N/A - single school LEA	N/A - single school LEA

2025-26 Total Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	4,320,205	1,447,690	33.510%	0.000%	33.510%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$3,407,738.00	\$1,823,978.00	\$0.00	\$199,049.00	\$5,430,765.00	\$4,600,392.00	\$830,373.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Grade Level Curriculum	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	\$0.00	\$314,148.00	\$314,148.00				\$314,148.00	
1	1.2	Instruction	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	\$847,177.00	\$0.00	\$847,177.00				\$847,177.00	
1	1.3	Academic Program (Master Scheduling)	All	No			All Schools	Ongoing	\$2,501,154.00	\$398,683.00	\$1,845,705.00	\$1,054,132.00			\$2,899,837.00	
1	1.4	MLL	All	No			All Schools	Ongoing	\$0.00	\$18,423.00				\$18,423.00	\$18,423.00	
1	1.5	SPED	Students with Disabilities	No			All Schools	Ongoing	\$734,493.00	\$65,392.00		\$736,119.00		\$63,766.00	\$799,885.00	
1	1.6	Black Excellence	All	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
1	1.7	Personalized Learning (students)	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
1	1.8	Title I	All	No			All Schools	Ongoing	\$171,802.00	\$0.00	\$54,942.00			\$116,860.00	\$171,802.00	
1	1.10							Ongoing								
2	2.1	Attendance and Enrollment	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	\$215,737.00	\$0.00	\$215,737.00				\$215,737.00	
2	2.2	SEL	All	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
2	2.3	Family and Community Engagement & Outreach	All	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
2	2.4	School Climate	English Learners Low Income	Yes	LEA-wide	English Learners Low Income	All Schools	Ongoing	\$51,296.00	\$0.00	\$51,296.00				\$51,296.00	
2	2.5	Classroom Facilities, and Student Physical Spaces	English Learners Low Income	Yes	LEA-wide	English Learners Low Income	All Schools	Ongoing	\$78,733.00	\$0.00	\$78,733.00				\$78,733.00	
2	2.6	Regular Coaching (using ASLF & TLF)	All	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
2	2.7							Ongoing								
2	2.8							Ongoing								
2	2.9							Ongoing								
2	2.10							Ongoing								
3	3.1	Rigorous Projects (Project-Based learning)	All	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
3	3.2	Family Involvement and Community Outreach	All	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
3	3.3	Professional Learning (adults)	English Learners Low Income	Yes	LEA-wide	English Learners Low Income	All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
3	3.4	Teacher Credentialing	All	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00				\$0.00	
3	3.5							Ongoing								
3	3.6							Ongoing								
3	3.7							Ongoing								
3	3.8							Ongoing								
3	3.9							Ongoing								
3	3.10							Ongoing								
4	4.1	ELA	All	No			All Schools	2025-26	\$0.00	\$16,863.00		\$16,863.00			\$16,863.00	
4	4.2	Math	All	No			All Schools	2025-26	\$0.00	\$16,864.00		\$16,864.00			\$16,864.00	

2025-26 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
4,320,205	1,447,690	33.510%	0.000%	33.510%	\$1,507,091.00	0.000%	34.885 %	Total:	\$1,507,091.00
								LEA-wide Total:	\$1,507,091.00
								Limited Total:	\$0.00
								Schoolwide Total:	\$0.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.1	Grade Level Curriculum	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$314,148.00	
1	1.2	Instruction	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$847,177.00	
1	1.7	Personalized Learning (students)	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$0.00	
2	2.1	Attendance and Enrollment	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$215,737.00	
2	2.4	School Climate	Yes	LEA-wide	English Learners Low Income	All Schools	\$51,296.00	
2	2.5	Classroom Facilities, and Student Physical Spaces	Yes	LEA-wide	English Learners Low Income	All Schools	\$78,733.00	
2	2.6	Regular Coaching (using ASLF & TLF)				All Schools	\$0.00	
3	3.3	Professional Learning (adults)	Yes	LEA-wide	English Learners Low Income	All Schools	\$0.00	

2024-25 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	\$4,258,425.00	\$4,678,338.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Grade Level Curriculum	Yes	\$20,543.00	\$182,855
1	1.2	Instruction	Yes	\$905,277.00	\$1,027,525
1	1.3	Academic Program (Master Scheduling)	No	\$2,223,163.00	\$2,237,553
1	1.4	MLL	No	\$21,178.00	\$19,800
1	1.5	SPED	No	\$382,079.00	\$615,525
1	1.6	Black Excellence	No	\$0.00	\$0.00
1	1.7	Personalized Learning (students)	Yes	\$0.00	\$0.00
1	1.8	Title I	No	\$127,539.00	\$175,074
2	2.1	Attendance and Enrollment	Yes	\$340,706.00	\$243,580
2	2.2	SEL	No	\$0.00	\$0.00
2	2.3	Family and Community Engagement & Outreach	No	\$0.00	\$0.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	2.4	School Climate	Yes	\$91,765.00	\$32,860
2	2.5	Classroom Facilities, and Student Physical Spaces	Yes	\$146,175.00	\$143,566
2	2.6	Regular Coaching (using ASLF & TLF)	No	\$0.00	\$0.00
3	3.1	Rigorous Projects (Project-Based learning)	No	\$0.00	\$0.00
3	3.2	Family Involvement and Community Outreach	No	\$0.00	\$0.00
3	3.3	Professional Learning (adults)	Yes	\$0.00	\$0.00
3	3.4	Teacher Credentialing	No	\$0.00	\$0.00

2024-25 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
\$1,420,556	\$1,483,923.00	\$1,630,386.00	(\$146,463.00)	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.1	Grade Level Curriculum	Yes	\$0.00	\$182,855		
1	1.2	Instruction	Yes	\$905,277.00	\$1,027,525		
1	1.7	Personalized Learning (students)	Yes	\$0.00	\$0.00		
2	2.1	Attendance and Enrollment	Yes	\$340,706.00	\$243,580		
2	2.4	School Climate	Yes	\$91,765.00	\$32,860		
2	2.5	Classroom Facilities, and Student Physical Spaces	Yes	\$146,175.00	\$143,566		
3	3.3	Professional Learning (adults)	Yes	\$0.00	\$0.00		

2024-25 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
4,101,113	\$1,420,556	0.950%	35.588%	\$1,630,386.00	0.000%	39.755%	\$0.00	0.000%

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
 - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statutes of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
 - If the LEA has unexpended LREBG funds the LEA must provide the following:
 - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
 - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
 - An explanation of how the action is aligned with the allowable uses of funds identified in [EC Section 32526\(c\)\(2\)](#); and
 - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by [EC Section 32526\(d\)](#).
 - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the [LREBG Program Information](#) web page.
 - Actions may be grouped together for purposes of these explanations.
 - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
 - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32526(d), to provide the information identified above or to include actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

Requirements

School districts and COEs: [EC Section 52060\(g\)](#) and [EC Section 52066\(g\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: [EC Section 47606.5\(d\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068](#); and
- For charter schools, see [Education Code Section 47606.5](#).

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: [EC Section 42238.024\(b\)\(1\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.
- **Required metrics for actions supported by LREBG funds:** To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.
 - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #
<ul style="list-style-type: none">• Enter the metric number.
Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
 - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
 - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
 - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
 - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to [EC Section 32526\(d\)](#). For information related to the required needs assessment please see the Program Information tab on the [LREBG](#)

[Program Information](#) web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the [California Statewide System of Support LREBG Resources](#) web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32526(d).

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in [EC Section 32526\(c\)\(2\)](#).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
 - Identify the action as an LREBG action;
 - Include an explanation of how research supports the selected action;
 - Identify the metric(s) being used to monitor the impact of the action; and
 - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC*

Section 52064[b][8][B]; 5 CCR Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA’s needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to EC Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
 - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
 - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
 - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
 - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
 - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

- This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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